

INDEPENDENT AUDITOR'S REPORT

To The Members of **VARDHMAN APPLIANCES LIMITED**

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of **VARDHMAN APPLIANCES LIMITED** ("the Holding Company") and its subsidiary (the Holding Company and its subsidiary together referred to as "the Group"), which comprise the Consolidated Balance Sheet as at March 31, 2026, and the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Cash Flows, the Consolidated Statement of Changes in Equity for the year then ended, notes to the Consolidated Financial Statements including summary of material accounting policies and other explanatory information (hereinafter referred to as the Consolidated Financial Statements).

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company and its Subsidiary as at March 31, 2026, and their consolidated profit, consolidated total comprehensive income, consolidated cash flows and consolidated changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the *Auditor's Responsibility for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Company and its Subsidiary in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined that there are no key audit matters to be communicated in our report.

Other Matters

The comparative financial information for the year ended March 31, 2025 and the transition date opening Consolidated Balance Sheet as at April 01, 2024 prepared in accordance with Ind AS included in these Consolidated financial statements, are based on the previously issued statutory consolidated financial statements for the year ended March 31, 2025 prepared in accordance with Accounting Standards prescribed under Section 133 of the Act, read with Companies (Accounting Standards) Rules, 2021 (as amended) which were audited by the predecessor auditor whose report dated September 23, 2025 expressed unmodified opinion on those Consolidated financial statements, and



have been adjusted for the differences in the accounting principles adopted by the Group on transition to Ind AS, which have been audited by us. Our opinion is not modified in respect of this matter.

Information Other than the Consolidated Financial Statements and Auditor's Report thereon

The Holding Company's Management and Board of Directors are responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexure to Board's Report, Corporate Governance and Shareholders' information but does not include the consolidated financial statements and our auditor's report thereon. The other information is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above, when it becomes available, compare with the financial statements of the subsidiary to the extent it relates to this entity and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

When we read the other information, if we conclude, that there is a material misstatement therein, we are required to communicate the matter to those charged with governance as required under SA 720 'The Auditor's responsibilities Relating to Other Information'.

Responsibilities of Management and Those Charged with Governance for the Consolidated financial statements

The Holding Company's Management and Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated cash flows and consolidated changes in equity of the Company including its Subsidiary in accordance with the Indian Accounting Standards prescribed under section 133 of the Act and other accounting principles generally accepted in India. The respective Management and Board of Directors the Company and of its Subsidiary are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company, its Subsidiary and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Board of Directors of the Company, as aforesaid.

In preparing the consolidated financial statements, the respective Management and Board of Directors of the Company and its Subsidiary are responsible for assessing the ability of the Company and its Subsidiary to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the Company and its Subsidiary are responsible for overseeing the financial reporting process.



Auditor's Responsibility for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management and Board of Directors.
- Conclude on the appropriateness of Management and Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability and its Subsidiary to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company and its Subsidiary to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance of the Company regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Materiality is the magnitude of misstatements in the Consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the consolidated financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the consolidated financial statements.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and returns.
 - c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including Other Comprehensive Income, the Consolidated Statement of Cash Flows and the Consolidated Statement of Changes in Equity dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
 - d) In our opinion, the aforesaid consolidated financial statements comply with the Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Act read with Companies (Indian Accounting Standards) Rules, 2015, as amended.
 - e) On the basis of the written representations received from the directors of the holding company as on March 31, 2026 taken on record by the Board of Directors, none of the directors of the holding company is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164(2) of the Act.
 - f) With respect to the adequacy of the internal financial controls with reference to consolidated financial statements and the operating effectiveness of such controls, refer to our separate Report in "**Annexure A**". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of internal financial controls with reference to consolidated financial statements.



- g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
- i. The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Company and its Subsidiary – Refer Note No. 33 to the consolidated financial statements.
 - ii. The Company and its Subsidiary did not have any long-term derivative contracts. None of the Long- term contracts require provision for material foreseeable losses, as required under the applicable law or accounting standards;
 - iii. There were no amounts that were required to be transferred to the Investor Education and Protection Fund by the Company. Therefore, question of delay in transferring of such sums does not arise.
 - iv. (a) The Management of the holding Company has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The Management of the holding Company has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
 - v. No dividend has been declared or paid during the year by the Company.
 - vi. Based on our examination, which included test checks, the Group has used accounting software for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with and the Audit Trail has been preserved by the company as per the statutory requirements for record retention.





PAWAN SHUBHAM & CO.
CHARTERED ACCOUNTANTS

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7, District Center
Laxmi Nagar, Delhi-110092
Pawan@pawanshubham.com
Tel 011-45108755

2. With respect to the matters specified in paragraphs 3(xxi) and 4 of the Companies (Auditor's Report) Order, 2020 (the "Order"/ "CARO") issued by the Central Government in terms of Section 143(11) of the Act, to be included in the Auditor's report, according to the information and explanations given to us, and based on the CARO reports issued by us for the Holding Company, we give in "**Annexure B**" a statement on the matter specified in paragraphs 3(xxi) of the Order.
3. In our opinion and as per information and explanations given to us, the remuneration paid / provided by the Company to its Directors for the year ended 31st March, 2026 is in accordance with the provisions of section 197 of the Act. The remuneration paid to any director is not in excess of the limit laid down under section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under section 197(16) of the Act which are required to be commented upon by us.

For **PAWAN SHUBHAM & CO.**
Chartered Accountants
ICAI Firm Registration Number: 011573C

CA Pawan Kumar Agarwal
Partner

Membership number: 092345

UDIN: **26092345 UYT KUD 2615**



Place: New Delhi

Date: September 04, 2026

ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

Report on the Internal Financial Controls with reference to Consolidated financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

Referred to in paragraph 1(f) of the Independent Auditors' Report of even date to the members of Vardhman Appliances Limited on the Consolidated Financial Statements for the year ended March 31, 2026.

We have audited the internal financial controls with reference to consolidated financial statements of **Vardhman Appliances Limited and its Subsidiary** ("Group") as of March 31, 2026 in conjunction with our audit of the consolidated financial statements of the Group for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Management and Board of Directors of the Group are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Group considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India ("the ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Group's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the Group's internal financial controls with reference to consolidated financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India and the Standards on Auditing, prescribed under Section 143(10) Act., to the extent applicable to an audit of internal financial controls with reference to consolidated financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to consolidated financial statements and their operating effectiveness. Our audit of internal financial controls with reference to consolidated financial statements included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the Group's internal financial controls system with reference to consolidated financial statements.



Meaning of Internal Financial Controls with reference to consolidated financial statements

A group's internal financial control with reference to consolidated financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with generally accepted accounting principles. A group's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the group; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the group are being made only in accordance with authorisations of management and directors of the group; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the group's assets that could have a material effect on the consolidated financial statements.

Inherent Limitations of Internal Financial Controls with reference to consolidated financial statements

Because of the inherent limitations of internal financial controls with reference to consolidated financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to consolidated financial statements to future periods are subject to the risk that the internal financial control with reference to consolidated financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion to the best of our information and according to the explanations given to us, the Group has, in all material respects, an adequate internal financial controls system with reference to consolidated financial statements and such internal financial controls with reference to consolidated financial statements were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Group considering the essential components of internal control stated in the Guidance Note issued by the ICAI".

For **PAWAN SHUBHAM & CO.****Chartered Accountants****ICAI Firm Registration Number: 011573C**
CA Pawan Kumar Agarwal
Partner**Membership number: 092345****UDIN: 26092345UYTKUD2615**

Place: New Delhi

Date: September 04, 2026

ANNEXURE "B" TO THE INDEPENDENT AUDITOR'S REPORT

Referred to in paragraph 2 of the Independent Auditors' Report of even date to the members of Vardhman Appliances Limited on the Consolidated Financial Statements as of and for the year ended March 31, 2026.

I. As required under clause 3(xxi) of the Order we report as under:

According to the information and explanations given to us, following company incorporated in India and included in the Consolidated financial statements, have certain remarks included in the report under Companies (Auditor's Report) Order, 2020 ("CARO"):

Sr. No.	Name	CIN	Clause number of the CARO report which is qualified or adverse
1	Vardhman Appliances Limited (Company)	U27509DL2023PLC418176	3(ii)(b)
2	Lazer India Private limited (Subsidiary)	U74999DL2016PTC299335	3(ii)(b)

For **PAWAN SHUBHAM & CO.**
Chartered Accountants
ICAI Firm Registration Number: 011573C


CA Pawan Kumar Agarwal
Partner

Membership number: 092345

UDIN: 26092345UYTKUD2615



Place: New Delhi

Date: September 04, 2026

VARDHMAN APPLIANCES LIMITED
(CIN: U27509DL2023PLC418176)

CONSOLIDATED BALANCE SHEET AS AT MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

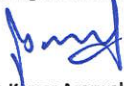
Particulars	Notes	As at March 31, 2026	As at March 31, 2025	As at April 01, 2024
		Audited	Restated	Restated
I. ASSETS				
1 Non-current assets				
(a) Property, Plant and Equipment	3	426.49	421.81	378.69
(b) Right of Use Assets	4	163.06	184.56	122.05
(c) Intangible assets	5	0.20	0.22	1.00
(d) Financial Assets				
-i) Other Financial Assets	6	66.30	34.34	108.27
(e) Deferred tax assets (Net)	7	56.95	47.27	31.84
(f) Other non-current assets	8	178.52	0.87	0.87
Total non-current assets		891.52	689.07	642.72
2 Current assets				
(a) Inventories	9	1,869.52	1,461.84	1,180.19
(b) Financial Assets				
-i) Trade receivables	10	1,628.39	1,272.29	1,116.48
-ii) Cash and cash equivalents	11	160.64	345.38	147.62
-iii) Bank balances other than (ii) above	12	60.59	55.20	38.36
-iv) Other financial assets	6	17.24	77.80	10.16
(c) Other current assets	8	105.66	65.71	44.14
Total current assets		3,842.04	3,278.22	2,536.95
TOTAL ASSETS		4,733.56	3,967.29	3,179.67
II. EQUITY AND LIABILITIES				
1 Equity				
(a) Equity share capital	13	280.25	280.25	267.22
(b) Other Equity	14	721.45	493.31	196.88
Total equity		1,001.70	773.56	464.10
2 Non-current liabilities				
(a) Financial Liabilities				
-i) Borrowings	15	53.96	38.03	51.27
-ii) Lease liabilities	16	200.24	211.31	142.70
-iii) Other Financial liabilities	17	26.98	23.01	12.50
(b) Provisions	18	56.04	48.08	38.27
Total non-current liabilities		337.22	320.43	244.74
3 Current liabilities				
(a) Financial Liabilities				
-i) Borrowings	15	1,168.33	956.89	694.68
-ii) Lease liabilities	16	11.06	7.85	2.17
-iii) Trade payables	20			
A) total outstanding dues of micro and small enterprises		264.78	182.39	145.70
B) total outstanding dues of creditors other than micro and small enterprises		1,749.81	1,558.85	1,452.40
-iv) Other financial liabilities	17	71.16	68.60	109.61
(b) Other current liabilities	19	67.49	50.68	31.01
(c) Provisions	18	21.59	19.73	15.17
(d) Current tax liability (net)	21	40.42	28.31	20.09
Total current liabilities		3,394.64	2,873.30	2,470.83
TOTAL EQUITY AND LIABILITIES		4,733.56	3,967.29	3,179.67

Corporate information and summary of material accounting policies information
See accompanying Notes to the Financial Statements
The notes referred to above form an integral part of the consolidated financial statements.

1 & 2
3 to 46

As per our report of even date attached

For **PAWAN SHUBHAM & CO.**
Chartered Accountants
ICAI Firm's Registration No: 011573C


CA Pawan Kumar Agarwal
Partner
Membership No. 092345



Place: New Delhi
Date: September 04, 2026

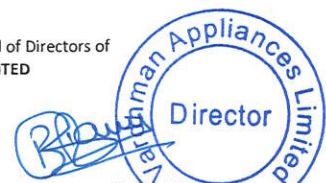
For and On behalf of the Board of Directors of
VARDHMAN APPLIANCES LIMITED


Parmod Kumar Jain
Managing Director
DIN: 00087133


Praveen Jain
Chief Financial Officer
M.No. 507944


Piyush Jain
Joint Managing Director
DIN: 03437549


Saurabh Kumar Mishra
Company Secretary
M.No. A54487



VARDHMAN APPLIANCES LIMITED
(CIN: U27509DL2023PLC418176)

CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED ON MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

Particulars	Notes	For the year ended on March 31, 2026	For the year ended on March 31, 2025
		Audited	Restated
Income:			
I. Revenue from operations	22	8,696.18	8,359.33
II. Other income	23	43.36	31.54
III. Total Income (I + II)		8,739.54	8,390.87
Expenses:			
Cost of materials consumed	24	6,468.64	6,265.31
Purchases of Traded Goods	25	483.37	388.82
Changes in inventory of Finished goods, Traded Goods, Work-in-progress and By-Products	26	(300.66)	(220.49)
Employees benefits expense	27	637.35	574.71
Finance costs	28	151.74	141.42
Depreciation and amortisation expense	29	104.31	96.85
Other expenses	30	887.10	894.75
Total expenses		8,431.85	8,141.37
V. Profit / (Loss) before tax (III- IV)		307.69	249.50
VI. Exceptional Items	31	-	(11.06)
VII. Profit / (Loss) before tax (V+VI)		307.69	238.44
VIII. Tax expense	37		
Current tax		92.34	79.67
Deferred tax charge / (credit)		(11.17)	(15.64)
Earlier year taxes		3.66	1.86
Total tax expenses		84.83	65.89
IX. Profit / (Loss) for the year (VII -VIII)		222.86	172.55
X. Other Comprehensive Income			
--- Items not to be reclassified to profit & Loss	37	6.77	0.83
---Tax on above		(1.49)	(0.21)
Other Comprehensive Income for the year, net of tax		5.28	0.62
XI. Total Comprehensive Income for the year net of Tax (IX + X)		228.14	173.17
XII. Earnings per equity share: (Face Value of Rs. 10 each)	32		
(1) Basic		7.95	6.21
(2) Diluted		7.95	6.21

Corporate information and summary of material accounting policies information
See accompanying Notes to the Financial Statements
The notes referred to above form an integral part of the consolidated financial statements.

1 & 2
3 to 46

As per our report of even date attached

For PAWAN SHUBHAM & CO.
Chartered Accountants
ICAI Firm's Registration No: 011573C

CA Pawan Kumar Agarwal
Partner
Membership No. 092345



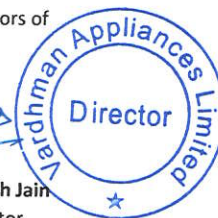
For and On behalf of the Board of Directors of
VARDHMAN APPLIANCES LIMITED

Parmod Kumar Jain
Managing Director
DIN: 00087133

Praveen Jain
Chief Financial Officer
M.No. 507944

Piyush Jain
Director
DIN: 03437549

Saurabh Kumar Mishra
Company Secretary
M.No. A54487



Place: New Delhi
Date: September 04, 2026

VARDHMAN APPLIANCES LIMITED
(CIN: U27509DL2023PLC418176)

CONSOLIDATED STATEMENT OF CASH FLOWS STATEMENT FOR THE YEAR ENDED MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
A CASH FLOW FROM OPERATING ACTIVITIES		
Net Profit before Tax & Extraordinary items	307.69	238.44
Add: Non cash and Non operating items		
Depreciation and amortization expenses	104.31	96.85
Finance Costs	151.74	141.42
Provision for expected credit loss	9.06	5.09
Provision for warranty	1.01	4.29
Provision for Employee Benefits	18.62	13.04
Less: Non cash and Non operating items		
Interest on bank deposits	(19.46)	(14.80)
Gain on sale of property, plant and equipment	(0.39)	(1.08)
Operating Profit before Working Capital changes	572.58	483.25
Adjustments for: Movement in working capital		
(Increase)/Decrease in Inventories	(407.68)	(281.65)
(Increase)/Decrease in Trade receivables	(365.16)	(160.90)
(Increase)/Decrease in other financial and non-financial assets	12.20	(93.63)
Increase/(Decrease) in Trade Payables	273.35	143.14
Increase/(Decrease) in other financial and non-financial assets	13.90	50.45
Cash Generated from operations before extraordinary item and tax	99.19	140.66
Less: Taxes Paid	(83.89)	(73.31)
Net cash generated from/(used in) operating activities	15.30	67.35
B CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of property, plant and equipment (including capital work-in-progress)	(252.36)	(154.70)
Proceeds from sale of property, plant and equipment	2.26	38.43
Interest income	17.22	13.73
(Purchase) / Redemption of fixed deposits	(34.93)	60.54
Acquisition of business under common control	-	(67.40)
Net cash generated from/(used in) investing activities	(267.81)	(109.40)
C CASH FLOW FROM FINANCING ACTIVITIES		
Proceeds from long term debt	136.53	53.60
Repayment of long term debt	(118.01)	(69.46)
Proceeds / (repayment) of short term debt	208.85	264.83
Issue of capital (net of share issue expenses)	-	199.51
Common control adjustments	-	(63.22)
Repayment of lease liabilities	(28.35)	(22.00)
Finance Costs (including fair value measurements)	(131.25)	(123.45)
Net cash generated from/(used in) financing activities	67.77	239.81
NET INCREASE/(DECREASE) IN CASH & CASH EQUIVALENTS	(184.74)	197.76
Cash & Cash Equivalents as at beginning of year	345.38	147.62
Cash & Cash Equivalents as at end of year	160.64	345.38

Notes:

(A) Components of cash and cash equivalents:

Particulars	As at March 31, 2026	As at March 31, 2025
Balance with banks:		
In Current Accounts	88.96	332.43
Fixed deposits with maturity upto 3 months	42.54	-
Cash in Hand	29.14	12.95
Total cash and cash equivalents	160.64	345.38



VARDHMAN APPLIANCES LIMITED
(CIN: U27509DL2023PLC418176)

CONSOLIDATED STATEMENT OF CASH FLOWS STATEMENT FOR THE YEAR ENDED MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

(B) Details of non-cash investing and financing activities

Particulars	As at	As at
	March 31, 2026	March 31, 2025
Acquisition of right-of-use assets	-	80.36

(C) Reconciliation between opening and closing balances in the Consolidated Balance Sheet for liabilities arising from financing activities

Particulars	As at	As at
	March 31, 2026	March 31, 2025
1 Borrowings (Refer note 15)		
Opening balance	994.92	745.95
Interest	131.25	123.45
Non-cash changes	-	-
Cash flows	96.12	125.52
Closing balance	1,222.29	994.92
2 Lease Liabilities (Refer note 16)		
Opening balance	219.16	144.87
Interest	20.49	17.97
Non-cash changes*	-	78.32
Cash flows	(28.35)	(22.00)
Closing balance	211.30	219.16

* Non cash transactions include lease liabilities recognised for new leases.

The above Statement of Cash Flows has been prepared under the 'indirect method' as set out in Ind AS 7, 'Statement of cash flows'.

Corporate information and summary of material accounting policies information

1 & 2

See accompanying Notes to the Financial Statements

3 to 46

The notes referred to above form an integral part of the consolidated financial statements.

As per our report of even date attached

For PAWAN SHUBHAM & CO.

Chartered Accountants

ICAI Firm's Registration No: 011573C

CA Pawan Kumar Agarwal

Partner

Membership No. 092345



For and On behalf of the Board of Directors of
VARDHMAN APPLIANCES LIMITED

Parmod Kumar Jain
Parmod Kumar Jain
Managing Director
DIN: 00087133

Praveen Jain
Praveen Jain
Chief Financial Officer
M.No. 507944

Piyush Jain
Piyush Jain
Joint Managing Director
DIN: 03437549

Saurabh Kumar Mishra
Saurabh Kumar Mishra
Company Secretary
M.No. A54487

Place: New Delhi

Date: September 04, 2026

VARDHMAN APPLIANCES LIMITED
(CIN: U27509DL2023PLC418176)

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY AS AT MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

A. Equity Share Capital

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Balance at the beginning of the year	280.25	267.22	260.00
Equity shares to be issued pursuant to business combination under common control (Refer note 44(c))	-	-	7.22
Changes in equity share capital during the year	-	13.03	-
Balance as at end of the year	280.25	280.25	267.22

B. Other Equity

Particulars	Reserve and Surplus			Other Comprehensive Income	Total
	Security Premium	Common control adjustment account	Retained Earnings		
2024-25					
Balance as at April 01, 2024	-	-	110.70	-	110.70
Ind AS Adjustments (Refer note 45)	-	-	(66.16)	-	(66.16)
Common control adjustment (Refer note 44)	111.98	(28.90)	69.26	-	152.34
Restated Balance as at April 01, 2024	111.98	(28.90)	113.80	-	196.88
Securities Premium on allotment of Equity Shares during the year	196.98	-	-	-	196.98
Common control adjustment	-	(63.22)	-	-	(63.22)
Profit for the Year	-	-	172.55	-	172.55
Other Comprehensive Income for the Year	-	-	-	0.62	0.62
Share issue expenses	(10.50)	-	-	-	(10.50)
Balance as at March 31, 2025	298.46	(92.12)	286.35	0.62	493.31
Profit for the Year	-	-	222.86	-	222.86
Other Comprehensive Income for the Year	-	-	-	5.28	5.28
Balance as at March 31, 2026	298.46	(92.12)	509.21	5.90	721.45

Corporate information and summary of material accounting policies information
See accompanying Notes to the Financial Statements
The notes referred to above form an integral part of the consolidated financial statements.

1 & 2
3 to 46

As per our report of even date attached

For Pawan Shubham & Co.

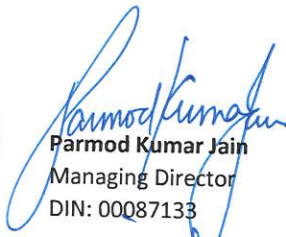
Chartered Accountants

ICAI Firm's Registration No: 011573C

For and on behalf of Board of Directors of
VARDHMAN APPLIANCES LIMITED

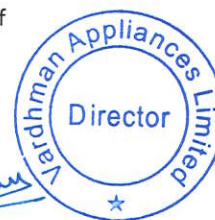

CA Pawan Kumar Agarwal
Partner
Membership No. 092345




Parmod Kumar Jain
Managing Director
DIN: 00087133


Praveen Jain
Chief Financial Officer
M.No. 507944


Piyush Jain
Joint Managing Director
DIN: 03437549




Saurabh Kumar Mishra
Company Secretary
M.No. A54487

Place: New Delhi
Date: September 04, 2026

VARDHMAN APPLIANCES LIMITED
(CIN: U27509DL2023PLC418176)

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

Note 1 Company Overview

Vardhman Appliances Limited ("Company") having Corporate Identification Number ('CIN') U27509DL2023PLC418176 was incorporated on August 7, 2023, following the conversion of the erstwhile registered partnership firm, Vardhman Electrical Appliances (having PAN: AAAPV3196L). Pursuant to Section 366 of the Companies Act, 2013, all assets, liabilities, rights, obligations, and undertakings of the predecessor partnership firm vested in the Company on a going-concern basis. The Company, together with its subsidiary (collectively referred to as "Group") is engaged in the manufacture, trading and sale of electrical home appliances and related products.

Note 2 Basis of preparation and Material accounting policies

A Basis of preparation of Consolidated Financial Statements

i Basis of preparation

These Consolidated Financial Statements of the Group have been prepared in accordance with accounting principles generally accepted in India, including Ind AS as prescribed under Section 133 of the Act, read with the Companies (Indian Accounting Standards) Rules, 2015 (as amended). For all periods upto and including the financial year ended March 31, 2025, the Group prepared its financial statements in accordance with accounting standards notified under Section 133 of the Companies Act 2013, read together with paragraph 7 of the Companies (Accounts) Rules, 2014 (Indian GAAP).

The Group prepared its Consolidated financial statements for the financial year ended March 31, 2026 in accordance with Ind AS for the first time. An explanation of how the transition to Ind AS has affected the previously reported financial position, financial performance and cash flows of the Group is provided in financial statements. (Refer note 45).

These Consolidated Financial Statements were approved by the Board of Directors and authorised for issue on September 05, 2026.

ii Basis of measurement

These Consolidated Financial Statements are prepared in accordance with Ind AS under the historical cost (i.e. on accrual basis), except for the following which have been measured at fair value:

1. Financial assets and liabilities required to be measured at fair value in accordance with Ind AS, if any, and
2. Defined benefit plans

iii Functional and presentation currency

These Consolidated Financial Statements are presented in Indian Rupees (Rs.), which is also the Group's functional currency. All amount disclosed in these Financial Statements and notes have been rounded off to nearest millions as per the requirement of Schedule III, unless otherwise stated. Transactions and balances with values below the rounding off norm adopted by the Group have been reflected as "0.00" in the relevant notes to these Financial Statements.

iv Use of judgements, estimates and assumptions

Preparation of these Consolidated Financial Statements require management to exercise judgment and make estimates and assumptions that affect the reported amounts of assets, liabilities, income, expenses, and disclosures of contingent liabilities. Actual results may differ from these estimates, and any revisions to accounting estimates are recognized in the period in which they arise.



VARDHMAN APPLIANCES LIMITED
(CIN: U27509DL2023PLC418176)

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

1. Significant management judgements

a. Recognition of deferred tax assets

The extent to which deferred tax assets can be recognized is based on an assessment of the probability of the Group's future taxable income against which the deferred tax assets can be utilised.

b. Evaluation of indicators for impairment of assets

The evaluation of applicability of indicators of impairment of assets requires assessment of several external and internal factors which could result in deterioration of recoverable amount of the assets.

c. Leases

The Group evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116. Identification of a lease requires significant judgment. The Group uses significant judgement in assessing the lease term (including anticipated renewals) and the applicable discount rate. The Group determines the lease term as the non-cancellable period of a lease, together with both periods covered by an option to extend the lease if the Group is reasonably certain to exercise that option; and periods covered by an option to terminate the lease if the Group is reasonably certain not to exercise that option. In assessing whether the Group is reasonably certain to exercise an option to extend a lease, or not to exercise an option to terminate a lease, it considers all relevant facts and circumstances that create an economic incentive for the Group to exercise the option to extend the lease, or not to exercise the option to terminate the lease. The Group revises the lease term if there is a change in the non-cancellable period of a lease.

d. Provisions and contingent liabilities

The Group estimates the provisions that have present obligations as a result of past events and it is probable that outflow of resources will be required to settle the obligations. These provisions are reviewed at the end of each reporting period and are adjusted to reflect the current best estimates. The Group uses significant judgements to assess contingent liabilities.

Contingent liabilities are recognised when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount cannot be made. Contingent assets are neither recognised nor disclosed in the Consolidated Financial Statements.

2. Significant management estimates

a. Impairment of financial assets

At each balance sheet date, based on historical default rates observed over expected life, existing market conditions as well as forward looking estimates, the management assesses the expected credit losses on outstanding receivables and advances. Further, management also considers the factors that may influence the credit risk of its customer base, including the default risk associated with industry and country in which the customer operates.



VARDHMAN APPLIANCES LIMITED
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NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

b. Defined benefit obligation (DBO)

Management's estimate of the DBO is based on a number of underlying assumptions such as standard rates of inflation, mortality, discount rate and anticipation of future salary increases. Variation in these assumptions may significantly impact the DBO amount and the annual defined benefit expenses.

c. Useful lives of depreciable/amortisable assets

Management reviews its estimate of the useful lives of depreciable/amortisable assets at each reporting date, based on the expected utility of the assets. Uncertainties in these estimates relate to technical and economic obsolescence that may change the utilisation of assets.

d. Estimation of current tax expense and payable

Provision for current tax liabilities is dependent on the Group's estimate of the allowability or otherwise of expenses incurred and other debits to Statement Of Profit And Loss. Significant judgement is required to determine the amount of Provision for tax liabilities as it require judgements on the interpretation of tax legislation.

e. Impairment of non-financial assets

The Group assess at each reporting date whether there is any indication that non-financial assets may be impaired as per requirements of Ind AS 36: Impairment of Assets. If such indication exists, the Group estimates the recoverable amount of the asset. Where impairment testing was required, the recoverable amount was determined based on value in use, which involved estimating future cash flows and applying an appropriate discount rate.

f. Fair value measurement

Fair value measurement is applied to various financial and non-financial assets and liabilities in accordance with Ind AS 113: Fair Value Measurement. Management has exercised significant judgment in determining the fair value of assets and liabilities where observable market data is limited or unavailable that are mainly based on market conditions existing at the Balance Sheet date and in identifying the most appropriate estimate of fair value when a wide range of fair value measurements are possible.

g. Valuation of inventories

Inventories are valued at the lower of cost and net realizable value in accordance with Ind AS 2: Inventory. Cost is determined on a First-in-First-out (FIFO) method. Management has exercised judgment in assessing the net realizable value (NRV) of inventories, particularly in cases where there is evidence of obsolescence, slow-moving stock, or declining market prices.

v Current and non-current classification

Based on the time involved between the acquisition of assets for processing and their realization in cash and cash equivalents, the Group has identified twelve months as its operating cycle for determining current and non-current classification of assets and liabilities in the Financial Statement Of Assets And Liabilities.



VARDHMAN APPLIANCES LIMITED
(CIN: U27509DL2023PLC418176)

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

vi Business combinations (common control business combinations)

Business combinations involving entities or businesses in which all the combining entities or businesses are ultimately controlled by the same party or parties both before and after the business combination and where that control is not transitory are accounted for as per the pooling of interest method.

The pooling of interest method is considered to involve the following:

- a) The assets and liabilities of the combining entities are reflected at their carrying amounts.
- b) No adjustments are made to reflect fair values or recognize any new assets or liabilities. The only adjustments that are made are to harmonise accounting policies.
- c) The financial information in respect of prior periods are restated as if the business combination had occurred from the beginning of the preceding period in the financial statements, irrespective of the actual date of the combination. However, if business combination had occurred after that date, the prior period information are restated only from that date.
- d) The balance of the retained earnings appearing in the financial statements of the transferor is aggregated with the corresponding balance appearing in the financial statements of the transferee.
- e) The identity of the reserves are preserved and appear in the financial information of the transferee in the same form in which they appeared in the financial information of the transferor.
- f) The difference, if any, between the consideration and the amount of share capital of the acquired entity is transferred to "Common control adjustment deficit account".

vii Reclassification and Regrouping

For comparability across periods and entities, figures of the previous period have been regrouped or reclassified wherever necessary. Such regrouping or reclassification does not affect the profit after tax or equity, unless specifically disclosed otherwise.

B Material accounting policies

The Consolidated financial statements have been prepared in accordance with the material accounting policies and measurement bases summarized below, and these policies have been applied consistently across all periods presented in the financial statements.

i Property, plant and equipment

Recognition and initial measurement

Property, plant and equipment are measured at their cost of acquisition. The cost comprises purchase price, borrowing cost if capitalization criteria are met and directly attributable cost of bringing the asset to its working condition for the intended use. Any trade discount and rebates are deducted in arriving at the purchase price. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The cost of improvements to leasehold premises, if recognition criteria are met, have been capitalised and disclosed separately under leasehold improvement. All other repair and maintenance costs are recognised in Statement Of Profit And Loss.

Cost of property, plant and equipment not ready for use as at the reporting date are disclosed as capital work-in-progress.



VARDHMAN APPLIANCES LIMITED
(CIN: U27509DL2023PLC418176)

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

Transition to Ind AS

The cost of property, plant and equipment at April 01, 2024, the Group's date of transition to Ind AS, was determined with reference to its carrying value recognised as per the previous GAAP (deemed cost), as at the date of transition to Ind AS.

Subsequent measurement (depreciation method, useful lives and residual value)

Property, plant and equipment are subsequently measured at cost less accumulated depreciation and impairment losses. Depreciation on property, plant and equipment is provided on written down value method based on estimated useful life of the asset after considering the residual value as set out in Schedule II to the Act referred above. Depreciation is calculated on pro rata basis from the date on which the asset is ready for use or till the date the asset is sold or disposed.

The estimated useful lives of items of property, plant and equipment are as follows:

Asset Category	Useful Life
1. Buildings	5-30 years
2. Plant and equipments	5-15 years
3. Furniture and Fixtures	10 years
4. Vehicles	8-10 years
5. Computers	3 years
6. Office Equipments	5 years

Leasehold improvements are depreciated over the lease period on a straight line basis, commencing from the date the asset is available to the Group for its use.

The residual values, useful lives and method of depreciation are reviewed at the end of each financial year.

De-recognition

An item of property, plant and equipment and any significant component initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is recognized in the Statement Of Profit And Loss, when the asset is de-recognised.

Capital advances and Capital work in progress

Advances paid towards the acquisition of property, plant and equipment outstanding at each reporting date is classified as capital advances under other non-current assets. The costs of property, plant, and equipment, which are not ready for their intended use on such date, are disclosed as capital work in progress. The capital work-in-progress is carried at cost, comprising direct cost, related incidental expenses, and attributable interest. No depreciation is charged on the capital work in progress until the asset is ready for the intended use.



VARDHMAN APPLIANCES LIMITED
(CIN: U27509DL2023PLC418176)

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

ii Intangible assets

Recognition and initial measurement

Intangible assets that are acquired are recognised only if it is probable that the expected future economic benefits that are attributable to the asset will flow to the Group and the cost of assets can be measured reliably. The intangible assets are recorded at cost of acquisition including incidental costs related to acquisition and are carried at cost less accumulated amortisation and impairment losses, if any. Gain or losses arising from derecognition of an intangible assets are measured as the difference between the net disposal proceeds and the carrying amount of the intangible asset and are recognised in the Statement Of Profit And Loss when the asset is derecognised.

Amortisation

Amortisation on intangible assets is calculated to write off the cost of intangible assets less their estimated residual values over their estimated useful lives using the written down value method, and is included in 'depreciation and amortisation expenses' head in the Statement Of Profit And Loss.

Amortisation method, useful lives and residual values are reviewed at the end of each financial year and adjusted if appropriate. Amortisation has been computed based on the following useful lives:

Asset Category	Useful Life
1. Computer Softwares	3 years
2. Patents	5 years

iii Revenue recognition

Revenues are recognized at the amount of consideration that the Group expects to be entitled to in exchange for satisfying performance obligations, upon transfer of control to the customer. Revenue is measured at the transaction price allocated to each performance obligation, net of estimated incentives, returns, rebates, trade discounts, allowances, Goods and Services Tax (GST), sales tax, and other amounts collected on behalf of third parties. The Group applies the revenue recognition criteria separately to each component of a revenue transaction, in accordance with the terms of the contract and customary business practices.

Sale of goods

Revenue from the sale of products is recognized at the point in time when control of the goods is transferred to the customer. Revenue is measured at the transaction price specified in the contract, net of customer incentives, discounts, variable consideration, payments made to customers, and other similar charges. For contracts that include a right of return, revenue is recognized only to the extent that it is highly probable that a significant reversal of cumulative revenue will not occur. Expected returns are estimated based on historical data, and the amount of revenue recognized is adjusted accordingly.



VARDHMAN APPLIANCES LIMITED
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NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

Income from services

In certain contracts, the Group provides carriage outward services, enabling customers to receive delivery of products to their specified locations during the contract period. Revenue from carriage outward services is recognized at point in time.

Interest income

Interest income is recognised on time proportion basis considering the amount outstanding and rate applicable. For all financial assets measured at amortised cost, interest income is recorded using the effective interest rate (EIR) i.e. the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial assets.

Provision for rebates and discounts

Provisions for rebates, discounts and other deductions are estimated and provided for in the year of sales and recorded as reduction of revenue. Provisions for such rebates and discounts are accrued and estimated based on historical average rate actually claimed over a period of time and current contract prices with customers.

Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Group has received consideration or is due from the customer. If a customer pays consideration before the Group transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group performs under the contract.

iv Leases

The Group as a lessee

The Group at the inception considers whether a contract is, or contains a lease. A lease is defined as 'a contract, or part of a contract, that conveys the right to use an asset (the underlying asset) for a period of time in exchange for consideration.

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets. The Group considers lease payments of INR 1.80 million per annum as leases of low-value assets.

The Group enters into leasing arrangements for various assets. The assessment of the lease is based on several factors, including, but not limited to, transfer of ownership of leased asset at end of lease term, lessee's option to extend/purchase etc.



VARDHMAN APPLIANCES LIMITED
(CIN: U27509DL2023PLC418176)

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

Right of use (ROU) assets

Recognition and initial measurement

At lease commencement date, the Group recognises a right-of-use asset and a lease liability on the balance sheet. The right-of-use asset is measured at cost, which is made up of the initial measurement of the lease liability, any initial direct costs incurred by the Group, an estimate of any costs to dismantle and remove the asset at the end of the lease (if any), and any lease payments made in advance of the lease commencement date (net of any incentives received).

Subsequent measurement

The Group depreciates the right-of-use assets on a straight-line basis from the lease commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The Group also assesses the right-of-use asset for impairment when such indicators exist.

Lease Liabilities

At lease commencement date, the Group measures the lease liability at the present value of the lease payments unpaid at that date, discounted using the interest rate implicit in the lease if that rate is readily available or the Group's incremental borrowing rate. Lease payments included in the measurement of the lease liability are made up of fixed payments (including in substance fixed payments) and variable payments based on an index or rate. Subsequent to initial measurement, the liability will be reduced for payments made and increased for interest. It is re-measured to reflect any reassessment or modification, or if there are changes in in-substance fixed payments. When the lease liability is re-measured, the corresponding adjustment is reflected in the right-of-use asset.

Short-term leases

The Group has elected to account for short-term leases using the practical expedients. Instead of recognising a right-of-use asset and lease liability, the payments in relation to these are recognised as an expense in Statement Of Profit And Loss on a straight-line basis over the lease term.

v Impairment

a. Non - financial Assets

At each reporting date, the Group reviews the carrying amounts of its non-financial assets (other than deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or Cash generating units (CGUs). Goodwill arising from a business combination is allocated to CGUs or Group of CGUs that are expected to benefit from the synergies of the combination.

The recoverable amount of an individual asset or CGU is the greater of its value in use and its fair value less costs of disposal. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU. An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its recoverable amount.



VARDHMAN APPLIANCES LIMITED
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NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

Impairment losses are recognised in the Statement Of Profit And Loss. They are allocated first to reduce the carrying amount of any goodwill allocated to the CGU, and then to reduce the carrying amounts of the other assets in the CGU on a pro rata basis.

An impairment loss in respect of goodwill is not subsequently reversed. In respect of other assets for which impairment loss has been recognised in prior periods, the Group reviews at each reporting date whether there is any indication that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. Such a reversal is made only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

b. Financial Assets

In accordance with Ind AS 109, the Group applies expected credit loss (ECL) model for measurement and recognition of impairment loss. The Group follows 'simplified approach' for recognition of impairment loss allowance on trade receivables. As a practical expedient, the Group uses a provision matrix to determine impairment loss on portfolio of its trade receivable. The provision matrix is based on its historically observed default rates over the expected life of the trade receivable and is adjusted for forward-looking estimates. At regular intervals, the historically observed default rates are updated and changes in forward-looking estimates are analysed. The Group also assesses at each reporting date whether there is evidence of impairment for individual trade receivables.

The application of simplified approach does not require the Group to track changes in credit risk. Rather, it recognizes impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition. For recognition of impairment loss on other financial assets and risk exposure, the Group determines that whether there has been a material increase in the credit risk since initial recognition. If credit risk has not increased materially, twelve-month ECL is used to provide for impairment loss. However, if credit risk has increased materially, lifetime ECL is used. If in subsequent period, credit quality of the instrument improves such that there is no longer a material increase in credit risk since initial recognition, then the entity reverts to recognizing impairment loss allowance based on twelve-month ECL.

ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the entity expects to receive (i.e. all shortfalls), discounted at the original effective interest rate.

The Group recognises loss allowances for expected credit losses on financial assets recorded at amortised cost. At each reporting date the Group assesses whether financial assets carried at amortised cost are credit-impaired. A financial asset is "credit-impaired" when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the debtor;
- a breach of contract;
- the restructuring of a loan or advance by the Group on terms that the Group would not consider otherwise;
- it is probable that the debtor will enter bankruptcy or other financial reorganisation;



VARDHMAN APPLIANCES LIMITED
(CIN: U27509DL2023PLC418176)

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

The Group measures loss allowances at an amount of life time expected credit losses, except for the following, which are measured as twelve month expected credit losses :-

- bank balances for which credit risk (i.e., the risk of default occurring over the expected life of the financial instruments) has not increased materially since initial recognition.

The Group considers a financial asset to be in default when:

- the debtor is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held).

The gross carrying amount of a financial asset is written off when the Group has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's procedures for recovery of amounts due.

Presentation of allowance for ECL in the Financial Statement Of Assets And Liabilities

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

vi Employee benefits

a. Short term employee benefits

Employee benefits payable wholly within twelve months of receiving employee services are classified as short-term employee benefits and are measured on undiscounted basis. These benefits include salaries and wages, bonus etc., which are to be paid in exchange for the employee services and are recognised as an expense in the Statement Of Profit And Loss in the period in which the employee renders the related service.

b. Defined contribution plan

The Group has a defined contribution plan namely provident fund. The contribution made by the Group in respect of this plan is charged to the Statement Of Profit And Loss in which the related service is performed.

c. Defined benefit plan

The Group has an obligation towards gratuity, a defined benefit retirement plan covering eligible employees. Under the defined benefit plan, the amount that an employee will receive on retirement is defined by reference to the employee's length of service and last drawn salary. The liability recognised in the statement of financial position for defined benefit plan is the present value of the Defined Benefit Obligation (DBO) at the reporting date. Management estimates the DBO annually with the assistance of independent actuaries. Actuarial gains/losses resulting from re-measurements of the liability/asset are included in other comprehensive income.

vii Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

i. Initial recognition and measurement

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the financial instrument and are measured initially at fair value adjusted for transaction costs. Subsequent measurement of financial assets and financial liabilities is described below:



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a. Non-derivative financial assets

Subsequent measurement

Financial assets carried at amortised cost

A 'financial asset' is measured at the amortised cost if both the following conditions are met:

- The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method.

Financial assets carried at Fair value through other comprehensive income (FVOCI)

The Group accounts for financial assets at FVOCI if the assets meet the following conditions:

- They are held under a business model whose objective it is "hold to collect" the associated cash flows and sell, and
- the contractual terms of the financial assets give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Any gains or losses recognised in Other comprehensive income (OCI) will be recycled upon derecognition of the asset. However, there is an exception to this, which is an irrevocable option to present subsequent changes in the fair value of an investment in equity, in which case there is no recycling even at the time of derecognition, except for dividend income recognised in Statement Of Profit And Loss.

Financial Assets at Fair value through profit or loss (FVTPL)

Financial assets held within a different business model other than 'hold to collect' or 'hold to collect and sell' are categorised at FVTPL. Further, irrespective of the business model used, financial assets whose contractual cash flows are not solely payments of principal and interest are accounted for at FVTPL. Assets in this category are measured at fair value with gains or losses recognised in Statement Of Profit And Loss. The fair values of financial assets in this category are determined by reference to active market transactions or using a valuation technique where no active market exists.

De-recognition of financial assets

A financial asset is de-recognised when the contractual rights to receive cash flows from the asset have expired or the Group has transferred its rights to receive cash flows from the asset.

b. Non-derivative financial liabilities

Subsequent measurement

Subsequent to initial recognition, all non-derivative financial liabilities are measured at amortised cost using the effective interest method.

De-recognition of financial liabilities

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement Of Profit And Loss.



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ii. Reclassification of financial assets

The Group determines classification of financial assets and liabilities on initial recognition. After initial recognition, no reclassification is made for financial assets which are equity instruments and financial liabilities. For financial assets which are debt instruments, a reclassification is made only if there is a change in the business model for managing those assets. Changes to the business model are expected to be infrequent. The Group's senior management determines change in the business model as a result of external or internal changes which are significant to the Group's operations. Such changes are evident to external parties. A change in the business model occurs when the Group either begins or ceases to perform an activity that is significant to its operations. If the Group reclassifies financial assets, it applies the reclassification prospectively from the reclassification date which is the first day of the immediately next reporting period following the change in business model. The Group does not restate any previously recognised gains, losses (including impairment gains or losses) or interest.

iii. Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the Statement Of Profit And Loss if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

viii Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either: i) In the principal market for the asset or liability; or ii) In the absence of a principal market, in the most advantageous market for the asset or liability.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their best economic interest. A fair value measurement of a non-financial asset considers a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the Consolidated Financial Statement Of Assets And Liabilities are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

For assets and liabilities that are recognised in the Consolidated Financial Statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.



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Involvement of external valuers is decided upon annually by the Group. At each reporting date, the Group analyses the movements in the values of assets and liabilities which are required to be remeasured or re-assessed as per the accounting policies. For this analysis, the Group verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

ix Investments

Associates and Joint Ventures

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to net assets of joint venture. Joint control is contractually agreed sharing of control of an arrangement, which exists only when decisions about relevant activities require unanimous consent of parties sharing control.

An associate is an entity over which the Group has significant influence. Significant influence is power to participate in financial and operating policy decisions of investee but is not control or joint control over those policies.

Investment in joint ventures and associates are carried at cost as per Ind AS 27. Cost comprises price paid to acquire investment and directly attributable cost.

x Cash and cash equivalents

Cash and cash equivalents for the purposes of Statement Of Cash Flows comprise cash at bank and in hand, cheques in hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value and having original maturities of three months or less from the date of purchase, to be cash equivalents. Cash and cash equivalents consist of balances with banks which are unrestricted for withdrawal and usage.

xi Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker ("CODM"). Managing Director of the Group has been identified as the Chief Operating Decision Maker ('CODM') and evaluates the Group's performance and allocates resources based on analysis of the various performance indicators of the Group. The CODM reviews the operating results of the Group as a single operating segment. Accordingly, in terms of Ind AS 108 – Operating Segments, the Group has only one operating segment, which also constitutes the sole reportable segment. Since the Group operates in a single reportable segment, no separate segment performance disclosures are required. Refer note 35.



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xii Earnings per share

Basic Earnings Per Share ('EPS') is computed by dividing the net profit attributable to the equity shareholders by the weighted average number of equity shares outstanding during the year. Diluted earnings per share is computed by dividing the net profit after income tax effect of interest and other financing costs associated with dilutive potential equity shares by the weighted average number of equity shares considered for deriving basic earnings per share and also the weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares. The weighted average number of equity shares outstanding during the period is adjusted for events such as bonus issue, bonus element in a rights issue and share split that have changed the number of equity shares outstanding, without a corresponding change in resources.

Dilutive potential equity shares are deemed converted as of the beginning of the year, unless issued at a later date. In computing diluted earnings per share, only potential equity shares that are dilutive and that either reduces earnings per share or increases loss per share are included. The number of shares and potentially dilutive equity shares are adjusted retrospectively for all periods presented in case of share splits.

xiii Borrowing costs

Borrowing costs attributable to the acquisition or construction of a qualifying asset are capitalised as part of the cost of the asset. A qualifying asset is one that necessarily takes substantial period of time to get ready for intended use. Other borrowing costs are recognised as an expense in the period in which they are incurred. Borrowing cost includes exchange differences to the extent regarded as an adjustment to the borrowing costs, if any.

xiv Income Tax

Income tax expense comprises current tax and deferred tax. It is recognised in profit or loss except to the extent that it relates to a business combination, or items recognised directly in equity or in other comprehensive income.

a. Current Tax

Current tax comprises the expected tax payable or receivable on the taxable income or loss for the year and any adjustment to the tax payable or receivable in respect of previous years. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received that reflects uncertainty related to income taxes, if any. It is measured using tax rates enacted or substantively enacted at the reporting date. Current tax assets and liabilities are offset only if there is a legally enforceable right to set off the recognised amounts, and it is intended to realise the asset and settle the liability on a net basis or simultaneously.

b. Deferred Tax

Deferred tax is recognized on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes. Deferred tax assets are recognized for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized.



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Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date. Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity. Deferred tax relating to items recognized outside profit or loss is recognized outside profit or loss (either in other comprehensive income or in equity). Deferred tax items are recognized in correlation to the underlying transaction either in OCI or directly in equity.

xv Provisions, contingent liabilities and contingent assets

Provisions (other than employee benefits)

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Expected future operating losses are not provided for. Provisions for onerous contracts, i.e., contracts where the expected unavoidable costs of meeting obligations under a contract exceed the economic benefits expected to be received, are recognized when it is probable that an outflow of resources embodying economic benefits will be required to settle a present obligation as a result of an obligating event, based on a reliable estimate of such obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as finance cost.

Contingent liabilities

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognized because it cannot be measured reliably. The contingent liability is not recognized in the books of accounts but its existence is disclosed in the Consolidated Financial Statements.

Contingent assets

Contingent asset is not recognised in Consolidated Financial Statements since this may result in the recognition of income that may never be realised. However, when the realisation of income is virtually certain, then the related asset is not a contingent asset and is recognized.

xvi Warranty

The estimated liability for product warranties is recorded when products are sold. These estimates are established using historical information on the nature, frequency and average cost of warranty claims and management estimates regarding possible future incidence based on corrective actions on product failures. The timing of outflows will vary as and when warranty claim will arise, being typically between 12 to 30 months.



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xvii Foreign currency transactions and translations

Foreign currency transactions are translated into the functional currency, by applying the exchange rates on the foreign currency amounts at the date of the transaction. Foreign currency monetary items outstanding at the balance sheet date are converted to functional currency using the closing rate. Non-monetary items denominated in a foreign currency which are carried at historical cost are reported using the exchange rate at the date of the transaction. Exchange differences arising on monetary items on settlement, or restatement as at reporting date, at rates different from those at which they were initially recorded, are recognized in the Special Purpose Consolidated Statement of Profit and Loss in the year in which they arise.

xviii Exceptional items

Exceptional items refer to items of income or expense within the income statement from ordinary activities which are material and non-recurring and are of such size, nature or incidence that their separate disclosure is considered necessary to explain the performance of the Group and to assist users of Consolidated Financial Statements.

xix Events after reporting date:

Where events occurring after the balance sheet date provide evidence of conditions that existed at the end of the reporting period, the impact of such events is adjusted in the Consolidated Financial Statements of the reporting period. Otherwise, events after the balance sheet date of material size or nature are only disclosed.



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Note 3 Property, Plant and Equipment (PPE)

Particulars	Freehold land	Buildings	Plant and Equipments	Furniture and Fixtures	Vehicles	Computers	Office Equipments	Total
Gross Carrying Amount								
Deemed Cost as at April 01, 2024	45.88	40.64	145.16	13.39	15.31	0.41	3.53	264.32
Impact of business combination under common control (refer note 44)	-	1.13	87.80	14.53	5.34	0.66	4.91	114.37
Restated Balance as at April 01, 2024	45.88	41.77	232.96	27.92	20.65	1.07	8.44	378.69
Additions	-	0.75	130.43	12.08	8.37	0.97	6.05	158.65
Disposal / Adjustment	-	(1.13)	(25.05)	(3.04)	(6.25)	(0.35)	(2.68)	(38.50)
As at March 31, 2025	45.88	41.39	338.34	36.96	22.77	1.69	11.81	498.84
Additions	-	10.76	63.40	6.13	5.75	0.95	2.19	89.18
Disposal / Adjustment	-	-	(2.43)	(0.01)	-	-	-	(2.44)
As at March 31, 2026	45.88	52.15	399.31	43.08	28.52	2.64	14.00	585.58
Accumulated Depreciation								
As at April 01, 2024	-	-	-	-	-	-	-	-
Charged during the year	-	3.92	53.68	8.34	7.08	0.86	4.36	78.24
Disposal / Adjustment	-	(0.01)	(0.68)	(0.11)	(0.09)	(0.03)	(0.29)	(1.21)
As at March 31, 2025	-	3.91	53.00	8.23	6.99	0.83	4.07	77.03
Charged during the year	-	5.73	57.88	8.43	5.79	0.81	3.99	82.63
Disposal / Adjustment	-	-	(0.56)	(0.01)	-	-	-	(0.57)
As at March 31, 2026	-	9.64	110.32	16.65	12.78	1.64	8.06	159.09
Net Carrying Value								
As at April 01, 2024	45.88	41.77	232.96	27.92	20.65	1.07	8.44	378.69
As at March 31, 2025	45.88	37.48	285.34	28.73	15.78	0.86	7.74	421.81
As at March 31, 2026	45.88	42.51	288.99	26.43	15.74	1.00	5.94	426.49

Note:

(a) Refer note 15 for details of property, plant and equipment pledged as security against borrowings.



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Note 4 Right of Use Assets (ROU Assets)

Changes in the carrying value of Right of Use assets are as follows:

Particulars	Leasehold Building	Total
Gross Carrying Amount		
As at April 01, 2024		
Additions	122.05	122.05
Disposal / Adjustment	80.36	80.36
As at March 31, 2025	-	-
Additions	202.41	202.41
Disposal / Adjustment	-	-
As at March 31, 2026	-	-
	202.41	202.41
Accumulated Depreciation		
As at April 01, 2024	-	-
Charged during the year	17.85	17.85
Disposal / Adjustment	-	-
As at March 31, 2025	17.85	17.85
Charged during the year	21.50	21.50
Disposal / Adjustment	-	-
As at March 31, 2026	39.35	39.35
Net Carrying Value		
As at April 01, 2024	122.05	122.05
As at March 31, 2025	184.56	184.56
As at March 31, 2026	163.06	163.06

Notes:

- (a) Refer note 15 for details of property, plant and equipment pledged as security against borrowings.
(b) Refer note 16 & 34 for disclosures related to Leases.



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Note 5 Intangible Assets

Changes in the carrying value of Other Intangible Assets are as follows:

Particulars	Software	Patents	Total
Gross Carrying Amount			
Deemed Cost as at April 01, 2024	0.92	-	0.92
Impact of business combination under common control (refer note 44)	0.08	-	0.08
Restated Balance as at April 01, 2024	1.00	-	1.00
Additions	-	0.04	0.04
Disposal / Adjustment	(0.06)	-	(0.06)
As at March 31, 2025	0.94	0.04	0.98
Additions	0.16	-	0.16
Disposal / Adjustment	-	-	-
As at March 31, 2026	1.10	0.04	1.14
Accumulated Depreciation			
As at April 01, 2024	-	-	-
Charged during the year	0.76	-	0.76
Disposal / Adjustment	(0.00)	-	-
As at March 31, 2025	0.76	-	0.76
Charged during the year	0.18	-	0.18
Disposal / Adjustment	-	-	-
As at March 31, 2026	0.94	-	0.94
Net Carrying Value			
As at April 01, 2024	1.00	-	1.00
As at March 31, 2025	0.18	0.04	0.22
As at March 31, 2026	0.16	0.04	0.20



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Note 6 Other Financial Assets

NON-CURRENT

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Bank deposits (due for maturity after twelve months from the reporting date)*	49.47	19.94	97.31
Security Deposits	16.83	14.40	10.96
Total	66.30	34.34	108.27

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
*Deposits under lien with Banks	28.24	13.63	21.54

CURRENT

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Interest Accrued on Bank deposits above (net of tds)	3.60	1.36	0.29
Advance given to Employees	10.26	11.26	8.14
Insurance claim receivable	-	61.60	-
Other financial assets	3.38	3.58	1.73
Total	17.24	77.80	10.16

Note 7 Deferred Tax Assets / (Liability)

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Deferred Tax Asset :			
Temporary difference between book and tax balances of PPE and Intangible assets	9.07	4.70	0.63
Temporary differences between right-of-use assets and lease liabilities	12.60	9.20	5.74
Liabilities / provisions that are deducted for tax purposes when paid	36.98	33.58	25.47
Total Deferred Tax Asset (A)	58.65	47.48	31.84
Deferred Tax Liability :			
Defined benefit obligations	1.70	0.21	-
Total Deferred Tax Liability (B)	1.70	0.21	-
Total Deferred Tax Asset / (Liability) (A-B)	56.95	47.27	31.84
Less: Deferred tax already recognised	47.27	31.84	-
Charge/(Credit) to statement of profit and loss account	(9.68)	(15.43)	-

Refer note 36 for movement of deferred tax assets and liabilities.



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Note 8 Other Assets

NON-CURRENT

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Capital Advances	170.28	0.87	0.87
Other Investments: Gold Bullion	8.24	-	-
Total	178.52	0.87	0.87

CURRENT

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Balances with government authorities	11.78	9.21	4.61
Advance given to Suppliers	80.15	48.74	33.96
Duty paid under protest	1.40	1.40	1.33
Other Assets*	4.62	-	-
Prepaid Expenses	7.71	6.36	4.24
Total	105.66	65.71	44.14

*Other assets include IPO expenses.

Note 9 Inventories (valued at lower of cost and net realisable value)

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Raw Material	410.29	303.27	241.63
Work-in-process	745.10	558.16	352.10
Finished Goods (Including in-transit)	552.79	427.10	455.09
Traded goods	161.34	173.31	131.37
Total	1,869.52	1,461.84	1,180.19

Note 9.1 The above includes Goods-In-Transit as under:

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Finished Goods	-	-	0.48
Total	-	-	0.48

Note 9.2 Refer note 15 for details of hypothecation.

Note 9.3 Details of inventory lying with job-workers:

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Raw Material	2.65	2.17	1.55



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Note 10 Trade Receivables

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Secured, Considered Good	-	-	-
Unsecured, Considered Good	1,648.76	1,283.45	1,122.54
Receivables having Significant Increase in Credit Risk	28.16	28.31	28.32
Total Trade Receivables (Gross)	1,676.92	1,311.76	1,150.86
Less: Allowance for expected credit loss (ECL)	(48.53)	(39.47)	(34.38)
Total	1,628.39	1,272.29	1,116.48

Note 10.1 There are no unbilled receivables, hence the same is not disclosed in the ageing schedule.

Note 10.2 Trade Receivables Ageing Schedule

(A) As at March 31, 2026

Particulars	Outstanding for following periods from due date of payment					
	< 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good	1,544.55	70.00	10.50	3.01	20.70	1,648.76
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables – considered good	-	-	-	-	-	-
(v) Disputed Trade Receivable – which have significant increase in credit risk	-	-	0.44	-	27.72	28.16
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-
Total	1,544.55	70.00	10.94	3.01	48.42	1,676.92
Less: Loss allowance for ECL	-	-	(0.06)	(0.05)	(48.42)	(48.53)
Total	1,544.55	70.00	10.88	2.96	-	1,628.39



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(B) As at March 31, 2025

Particulars	Outstanding for following periods from due date of payment					
	< 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good	1,233.90	17.94	7.45	12.28	11.88	1,283.45
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables – considered good	-	-	-	-	-	-
(v) Disputed Trade Receivable – which have significant increase in credit risk	0.49	-	-	0.06	27.76	28.31
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-
Total	1,234.39	17.94	7.45	12.34	39.64	1,311.76
Less: Loss allowance for ECL	-	-	(0.03)	(0.19)	(39.25)	(39.47)
Total	1,234.39	17.94	7.42	12.15	0.39	1,272.29

Note: The management has considered transaction date as the basis for determining the ageing of the trade receivables.

Note 11 Cash and Cash Equivalents

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Balance with banks:			
In Current Accounts	88.96	332.43	142.21
Fixed deposits with maturity upto 3 months	42.54	-	0.17
Cash in Hand	29.14	12.95	5.24
Total	160.64	345.38	147.62

Note 12 Bank Balances other than Cash and Cash Equivalents

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Fixed Deposits with maturity of more than 3 months but less than 12 months*	60.59	55.20	38.36
Total	60.59	55.20	38.36

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
*Deposits under lien with banks	21.15	30.86	-



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Note 13 Equity Share Capital

Particulars	As at		As at		As at	
	March 31, 2026		March 31, 2025		April 01, 2024	
	Number	Amount	Number	Amount	Number	Amount
Authorised share capital						
Equity Shares of Rs. 10/- each^^	50,000,000	500.00	31,000,000	310.00	31,000,000	310.00
	50,000,000	500.00	31,000,000	310.00	31,000,000	310.00
Issued, Subscribed & Paid-up						
Equity Shares of Rs. 10/- each	28,025,000	280.25	28,025,121	280.25	26,722,021	267.22
	28,025,000	280.25	28,025,121	280.25	26,722,021	267.22

a) Reconciliation of number of equity shares outstanding at the beginning and at the end of the year:

Particulars	March 31, 2026		March 31, 2025	
	Number	Rs. In Millions	Number	Rs. In Millions
Shares outstanding at the beginning of the year	28,025,121	280.25	26,000,000	260.00
Equity shares to be issued pursuant to business combination under common control (Refer note 44(c))#	-	-	722,021	7.22
Add: Shares issued during the year^	-	-	1,303,100	13.03
Shares outstanding at the end of the year	28,025,121	280.25	28,025,121	280.25

#Pursuant to a Share Purchase Agreement dated September 28, 2024, the Company acquired 100% of the equity share capital of Lazer India Private Limited ("LIPL"). Under the said agreement, the shareholders of LIPL transferred their entire shareholding comprising 2,000,000 equity shares of face value ₹10 each to the Company. The consideration for the acquisition was discharged by the Company through issuance of its own equity shares on a preferential basis for consideration other than cash, in accordance with the provisions of the Companies Act, 2013 and the rules made thereunder. The share exchange ratio was determined at 1 equity share of the Company for every 2.77 equity shares of LIPL, based on a valuation carried out by a registered valuer. Accordingly, the Company issued 722,021 equity shares pursuant to the acquisition, aggregating to a total consideration of ₹116.36 million. Thus, Share Capital as at transition date has been restated to give effect to such business combination transaction. Refer note 44(c).

^During the year ended March 31, 2025, the Company allotted 1,303,100 equity shares of face value of ₹10 each at a premium of ₹151.16 per share by way of preferential allotment, aggregating to ₹210.01 million.

^^Pursuant to approval of the shareholders at extra-ordinary general meeting (EGM) dated March 26, 2026, the Holding Company has increased its authorised share capital by ₹190.00 million to ₹500.00 million divided into 50,000,000 equity shares of ₹10 each.

b) Details of shares in the Company held by each shareholder holding more than 5 percent shares:

Name of the shareholder	March 31, 2026		March 31, 2025	
	No. of Shares	% of Holding	No. of Shares	% of Holding
Parmod Kumar Jain	5,344,404	19.07%	5,344,404	19.07%
Subodh Kumar Jain	2,137,762	7.63%	2,137,762	7.63%
Vinod Kumar Jain	4,275,523	15.26%	4,275,523	15.26%
Piyush Jain	4,275,523	15.26%	4,275,523	15.26%
Akhil Jain	4,275,523	15.26%	4,275,523	15.26%
Siddharth Jain	2,137,762	7.63%	2,137,762	7.63%
Sambhav Jain	2,137,762	7.63%	2,137,762	7.63%
Vineet Jain	2,137,762	7.63%	2,137,762	7.63%



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c) Promoter's Shareholding as at March 31, 2026 and percentage change in shareholding during the year as compared to previous year is as

Name of the Promoters	March 31, 2026		March 31, 2025		% Change
	No. of Shares	% of Total	No. of Shares	% of Total	
Parmod Kumar Jain	5,344,404	19.07%	5,344,404	19.07%	-
Subodh Kumar Jain	2,137,762	7.63%	2,137,762	7.63%	-
Vinod Kumar Jain	4,275,523	15.26%	4,275,523	15.26%	-
Piyush Jain	4,275,523	15.26%	4,275,523	15.26%	-
Akhil Jain	4,275,523	15.26%	4,275,523	15.26%	-
Siddharth Jain	2,137,762	7.63%	2,137,762	7.63%	-
Sambhav Jain	2,137,762	7.63%	2,137,762	7.63%	-
Vineet Jain	2,137,762	7.63%	2,137,762	7.63%	-

d) Terms / rights attached to Equity shares:

The Company has only one class of equity shares having a face value of ₹10 each. Each holder of equity shares is entitled to one vote per share. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

e) The Company has not issued any shares for consideration other than cash or as bonus shares, nor any shares had been brought back during the year, except as follows:

The Company acquired 100% of the equity share capital of Lazer India Private Limited ("LIPL"). The acquisition was settled through the issue of 722,021 equity shares of the Company on a preferential basis for consideration other than cash.

f) No shares were bought back during the current year or since incorporation of the company immediately preceding the reporting date.

g) No dividend has been declared during the period.



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Note 14 Other Equity

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Common control adjustment deficit account	(92.12)	(92.12)	(28.90)
Security Premium	298.46	298.46	111.98
Retained Earnings	509.21	286.35	113.80
Other Comprehensive Income	5.90	0.62	-
Total	721.45	493.31	196.88

(i) Common control adjustment deficit account:

This represents deficit arising on business combination pertaining to common control transaction. (Refer note 44)

Particulars	As at	As at
	March 31, 2026	March 31, 2025
Balance at the beginning of the year	(92.12)	(28.90)
Add: Recoverable from seller in respect of profits / (loss)	-	8.46
Less: Adjustment on account of net assets change	-	(71.68)
Balance at the end of the year	(92.12)	(92.12)

(ii) Security Premium:

Securities premium represents premium received on issue of shares. The amount is utilised in accordance with the provisions of the Companies Act, 2013.

Particulars	As at	As at
	March 31, 2026	March 31, 2025
Balance at the beginning of the year	298.46	111.98
Add: On allotment of Equity Shares	-	196.98
Less: Share Issue Expenses	-	(10.50)
Balance at the end of the year	298.46	298.46

(iii) Retained Earnings:

Retained earnings represent the accumulated profits of the Company.

Particulars	As at	As at
	March 31, 2026	March 31, 2025
Balance at the beginning of the year	286.35	113.80
Add: Transfer from share capital	222.86	172.55
Add: Restated profit / (loss) for the year	-	-
Balance at the end of the year	509.21	286.35



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(iv) Other Comprehensive Income:

Other Components of Equity includes Other Comprehensive Income arising due to remeasurement of defined benefit obligation valued at fair value through Other Comprehensive Income.

Particulars	As at	As at
	March 31, 2026	March 31, 2025
Balance at the beginning of the year	0.62	-
Add: Remeasurement of defined benefit obligation (net of taxes)	5.28	0.62
Balance at the end of the year	5.90	0.62

Note 15 Borrowings

NON-CURRENT

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Secured			
Term Loans from banks	97.38	72.55	77.82
Term Loans from NBFC	-	-	4.85
Less: Amount of Current Maturity	(43.42)	(35.11)	(37.72)
	53.96	37.44	44.95
Unsecured			
Term Loans from NBFC	0.52	6.84	12.57
Less: Amount of Current Maturity	(0.52)	(6.25)	(6.25)
	-	0.59	6.32
Total	53.96	38.03	51.27

CURRENT

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Secured			
Current Maturity of term loans from banks and NBFC	43.42	35.11	37.72
Cash Credit & Working capital demand loan from Banks	464.58	380.91	240.86
Inland letter of credit & Standby letter of credit	234.86	117.53	47.86
Discounting Arrangements:			
---from Banks	139.98	132.01	89.87
Unsecured			
Current Maturity of term loans from NBFC	0.52	6.25	6.25
Discounting Arrangements:			
---from NBFC	214.88	214.99	202.03
From related parties*	70.09	70.09	70.09
Total	1,168.33	956.89	694.68

*Refer note 40 on Related Party Disclosures.



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Terms and Conditions

(i) Terms of repayment of term loans are stated below:

Lender	Nature	Rate of interest (ROI)	Term of installments	As at	As at
				March 31, 2026	March 31, 2025
Axis Bank Limited	Vehicle Loan	1 Year Marginal Cost of Funds Based Lending Rate (MCLR) 9.35% + Spread 1.70% = 11.05%	36 Months	5.09	7.92
HDFC Bank	Vehicle Loan	Fixed @ 9.65%	39 months	0.68	1.06
ICICI Bank Limited	Vehicle Loan	Fixed @8.50%	36 Months	0.75	
	Vehicle Loan	MCLR-6M is 8.80% and Spread is 0.10%= 8.90%	36 Months	1.00	-
ICICI Bank Limited	Term Loans	8.15 % floating	36 Months	9.17	-
	Term Loans	MCLR Rate 1Yr-8.85% + 0.10% Spread Rate	36 Months	26.67	-
	Term Loans	Fixed 8.45%	36 Months	4.57	-
	Term Loans	Fixed 8.45%	60 Months	12.45	-
Oxyzo Financial Services Limited	Term Loans - NBFC	Floating @ 13.5%	24 Months	0.52	6.84
Union Bank of India	Vehicle Loan	Floating @8.1%	36 Months	2.63	-
Yes Bank Limited	Vehicle Loan	Fixed @ 11.50%	36 Months	0.77	1.83
	Vehicle Loan	Fixed @ 9.11%	68 Months	-	0.09
	Term Loans	Pricing: 3% (spread/Markup) over and above the ARR. Currently Effective Rate of Interest(ROI) is 8.5% p.a - Floating	60 Months	-	1.78
	Term Loans	Repo-Rate + spread of 2.75%p.a., currently at 8%	26 Months	4.45	10.38
Yes Bank Limited	Term Loans	Pricing: 3% (spread/Markup) over and above the ARR. Currently Effective Rate of Interest(ROI) is 8.5% p.a - Floating	30 Months	2.44	11.14
			36 Months	5.59	12.29
			45 Months	3.42	5.37
			48 Months	2.91	4.52
			60 Months	8.94	11.23
			42 Months	3.14	4.93
			55 Months	1.47	-
			57 Months	1.24	-
Total Term Loans				97.90	79.38
Less: Current Maturity				(43.94)	(41.36)
Total Non-current borrowings				53.96	38.02



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(ii) Nature of security

- (A) Term loan and working capital facilities (including discounting arrangements) availed by Group from Yes bank Limited and ICICI bank Limited are secured by way of (i) exclusive charge by hypothecation over the Company's entire current assets and movable fixed assets, both present and future, and (ii) exclusive charge by way of equitable mortgage over immovable properties situated at Plot No. 118, Sector-53, Phase-V, HSIIDC Industrial Area, Kundli, Sonipat, Haryana – 131028. In addition, the loans are backed by unconditional and irrevocable personal guarantees of Mr. Parmod Kumar Jain, Mr. Subodh Kumar Jain, Mr. Vinod Kumar Jain, Mr. Piyush Jain, Mr. Akhil Jain, Mrs. Rekha Jain and Mr. Siddharth Jain, which shall remain valid for the tenure of the respective facilities. Further, M/s. Quality Industries has cross-collateralised its property situated at Plot 115, Sector-53, Phase-V, HSIIDC Industrial Area, Kundli, Sonipat, Haryana – 131028 for these facilities. Working capital facilities taken from banks carries varied rate of interest and ranges from 8% to 9.5% p.a.
- (B) Vehicle loans are secured by hypothecation of such vehicles.
- (C) Term loans and bill discounting facilities availed from NBFC, viz. Oxyzo Financial Services Limited and Tata Capital Limited are unsecured with no personal guarantee. Discounting facilities availed from Shriram Finance Limited and Bajaj Finance Limited are unsecured but carries personal guarantee of Mr. Parmod Kumar Jain, Mr. Subodh Kumar Jain, Mr. Vinod Kumar Jain, Mr. Piyush Jain, Mr. Akhil Jain. Rate of interest on these facilities ranges from 12% to 14% p.a.
- (D) Loans taken from related party carries Nil rate of interest and are repayable on demand. Further, during the year ended March 31, 2026, Company took short term loan from its group company, viz. Vardhman Home Appliances Limited amounting to INR 65.00 million which was repaid before March 31, 2026. Interest @8.25% p.a. is payable as at March 31, 2026.

Note 16 Lease liability

NON-CURRENT

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Lease liability	200.24	211.31	142.70
Total	200.24	211.31	142.70

CURRENT

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Lease liability	11.06	7.85	2.17
Total	11.06	7.85	2.17

Refer note 34 for disclosures related to leases.



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Note 17 Other Financial Liabilities

NON-CURRENT

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Security Deposits	11.25	13.67	7.15
Capital Creditors	15.73	9.34	5.35
Total	26.98	23.01	12.50

CURRENT

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Employee benefits payable (including payable to related parties)	57.99	58.81	32.65
Security Deposits	9.35	9.79	9.56
Consideration payable on account of business combination under common control (Refer note 44)	-	-	67.40
Other liabilities	0.88	-	-
Interest Accrued and Due			
---to Banks and NBFC	1.20	-	-
---to Others	0.70	-	-
---to related parties	1.04	-	-
Total	71.16	68.60	109.61

Refer note 40 on Related Party Disclosures.

Note 18 Provisions

NON-CURRENT

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Gratuity	56.04	48.08	38.27
Total	56.04	48.08	38.27

CURRENT

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Gratuity	7.85	7.00	6.73
Provision for Warranty*	13.74	12.73	8.44
Total	21.59	19.73	15.17

*The Group provides warranties for its products undertaking to repair or replace the items that fail to perform satisfactorily during the warranty period. Provision represents the amount of the expected cost based on technical evaluation and past experience of meeting such obligations. It is expected that this expenditure will be incurred over the contractual warranty period.



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Note 18.1 Movement of provisions

Particulars	As at	As at
	March 31, 2026	March 31, 2025
Gratuity*		
At beginning of the year	55.08	45.00
Addition	11.85	12.21
Deletion	(3.04)	(2.13)
At end of the year	63.89	55.08

Particulars	As at	As at
	March 31, 2026	March 31, 2025
Warranty		
At beginning of the year	12.73	8.44
Addition	9.51	9.31
Deletion	(8.50)	(5.02)
At end of the year	13.74	12.73

*Refer note 38 for disclosure on Employee Benefits.

Note 19 Other Liabilities

CURRENT

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Advance from customers	29.79	12.46	11.95
Statutory dues payable*	37.70	38.22	19.06
Total	67.49	50.68	31.01

*Statutory dues payable mainly includes contribution to Provident Fund, Goods and Services tax (GST), Employee State Insurance, tax deducted at source (TDS), tax collected at source (TCS) etc.

Note 20 Trade Payables

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Outstanding dues of micro enterprises and small enterprises	264.78	182.39	145.70
Outstanding dues of creditors other than micro enterprises and small enterpris	1,749.81	1,558.85	1,452.40
Total	2,014.59	1,741.24	1,598.10

*Refer note 40 on Related Party Disclosures.

Note 20.1 There are no unbilled dues, hence the same is not disclosed in the ageing schedule.



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Note 20.2 Trade Payables ageing schedule

(A) As at March 31, 2026

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 years	2-3 years	More than 3	Total
Undisputed dues of micro and small enterprises	264.78	-	-	-	264.78
Undisputed dues of creditors other than micro and small enterprises	1,642.74	24.36	56.74	25.97	1,749.81
Disputed dues of micro and small enterprises	-	-	-	-	-
Disputed dues of creditors other than micro and small enterprises	-	-	-	-	-
Total	1,907.52	24.36	56.74	25.97	2,014.59

(B) As at March 31, 2025

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 years	2-3 years	More than 3	Total
Undisputed dues of micro and small enterprises	182.39	-	-	-	182.39
Undisputed dues of creditors other than micro and small enterprises	1,470.47	61.71	26.17	0.50	1,558.85
Disputed dues of micro and small enterprises	-	-	-	-	-
Disputed dues of creditors other than micro and small enterprises	-	-	-	-	-
Total	1,652.86	61.71	26.17	0.50	1,741.24

Note: The management has considered transaction date as the basis for determining the ageing of the trade payables.



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Note 20.3 Information as required to be furnished as per Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006 (MSMED Act)*

Particulars	As at	As at
	March 31, 2026	March 31, 2025
a) Amount remaining unpaid to supplier covered under MSMED Act at the end of the year		
-Principal	264.78	182.39
-Interest	-	-
-Total	264.78	182.39
b) The amount of interest paid by the buyer in terms of section 16 of the MSMED Act along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year.	-	-
c) The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act.	-	-
d) The amount of interest accrued and remaining unpaid at the end of the year.	-	-
e) The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under the MSMED Act.	-	-
f) The total dues of Micro and Small Enterprises which were outstanding for more than stipulated period.	-	-

*This information has been determined to the extent such parties have been identified on the basis of information available with the company. The Company has not recognised any provision towards interest, for any past paid creditors, under the MSMED Act, as the obligation, if any, is not presently ascertainable with reasonable certainty and no claims have been received from the respective vendors.

Note 21 Current tax liability (net)

Particulars	As at	As at	As at
	March 31, 2026	March 31, 2025	April 01, 2024
Income tax payable	40.42	28.31	20.09
Total	40.42	28.31	20.09

Refer note 37 for reconciliation of the income tax provision to the amount computed by applying the statutory income tax rate to the income before income taxes.



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Note 22 Revenue from operations

Particulars	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
Sale of Products:		
Manufactured goods	8,002.58	7,673.17
Traded goods	607.22	587.33
(A)	8,609.80	8,260.50
Services Rendered:		
Other operating revenue	2.17	5.38
(B)	2.17	5.38
Other Revenue:		
Sale of scrap	84.21	93.45
(C)	84.21	93.45
Total (A+B+C)	8,696.18	8,359.33

Note 22.1 Reconciliation of revenue recognized with Contract Price

Particulars	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
Revenue as per contracted price	9,028.28	8,662.90
Sales Reversal pending transfer of control as per Ind AS 115	3.52	(3.03)
Sales returns	(310.14)	(248.41)
Rebate and discount	(25.48)	(52.13)
Revenue from operations	8,696.18	8,359.33

Note 22.2 Disaggregation of revenue from contracts with customers

Particulars	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
Based on geographies		
Within India	8,661.18	8,331.40
Outside India	35.00	27.93
Total	8,696.18	8,359.33
Based on timing of transfer of goods and services		
recognised at point in time	8,696.18	8,359.33
recognised over time	-	-
Total	8,696.18	8,359.33



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Note 23 Other Income

Particulars	For the year ended on March 31, 2026	For the year ended on March 31, 2025
Interest on:		
- Bank deposits	19.46	14.80
- Customers	23.03	15.46
- Financial assets / liabilities measured at amortised cost	0.16	0.08
Gain on sale of property, plant and equipments	0.39	1.08
Miscellaneous Income	0.32	0.12
Total	43.36	31.54

Note 24 Cost of raw material consumed

Particulars	For the year ended on March 31, 2026	For the year ended on March 31, 2025
Opening Stock	303.27	241.63
Purchase of raw materials (including direct expenses)	6,575.66	6,326.95
Closing Stock	6,878.93	6,568.58
Total	(410.29)	(303.27)
	6,468.64	6,265.31

Note 25 Purchase of Traded Goods

Particulars	For the year ended on March 31, 2026	For the year ended on March 31, 2025
Purchase of Traded goods	483.37	388.82
Total	483.37	388.82

Note 26 Changes in Inventory of Finished Goods, Traded Goods and Work-in-progress

Particulars	For the year ended on March 31, 2026	For the year ended on March 31, 2025
Opening Inventories		
- Finished Goods	427.10	454.61
- Traded Goods	173.31	131.37
- Work-in-progress	558.16	352.10
(A)	1,158.57	938.08
Closing Inventories		
- Finished Goods	552.79	427.10
- Traded Goods	161.34	173.31
- Work-in-progress	745.10	558.16
(B)	1,459.23	1,158.57
(Increase)/Decrease in stocks (A-B)	(300.66)	(220.49)



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Note 27 Employees benefit expense

Particulars	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
Salaries, Wages and Incentives	589.37	534.74
Contribution to Provident & Other Funds	20.93	19.86
Provision for Long term employees benefits	18.62	13.04
Staff Welfare	8.43	7.07
Total	637.35	574.71

Refer note 40 for Related Party Disclosures.

Refer note 38 for disclosure on Employee Benefits.

Note 28 Finance Cost

Particulars	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
Interest expenses on:		
- term loans	7.21	7.97
- Cash credit and working capital demand loan	24.62	23.96
- Lease Liabilities	20.49	17.97
- Others*	93.71	86.54
Bank Charges	5.71	4.98
Total	151.74	141.42

* includes interest on customer bills discounting, vendor bill discounting, etc.

*Refer note 40 for Related Party Disclosures.

Note 29 Depreciation and Amortisation Expenses

Particulars	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
Depreciation on Property, Plant and Equipment and Intangible Assets	82.81	79.00
Depreciation on Right of use Assets	21.50	17.85
Total	104.31	96.85



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Note 30 Other Expenses

Particulars	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
Job work and other assembly expenses	329.61	293.87
Power, Fuel & Water	71.48	72.59
Packing & Forwarding Expenses	177.79	211.05
Rent expense*	42.73	41.38
Business promotion	10.55	18.27
Advertisement and Business promotion expense	1.53	5.68
Commission Expenses	34.21	23.21
Repair & Maintenance	30.85	35.40
Repair & Maintenance - vehicle	3.46	2.81
Rates, taxes and license fees	12.01	0.82
Tours, Transportation & Conveyance	38.09	36.62
Telephone, Postage & Internet Expenses	9.67	13.44
Auditor's Remuneration (Refer note 30.1)	0.55	0.47
Legal and Professional Expenses	25.47	36.43
Donation	2.49	0.72
Warranty	1.01	4.29
Expected credit loss (ECL)	9.06	5.09
Membership and subscription	1.97	2.88
Printing & Stationery	1.36	3.01
Service and Installation charges	52.51	59.20
Insurance Expenses	6.88	3.96
Security charges	10.82	9.86
Software Charge	0.57	0.46
Corporate Social Responsibility (CSR) (Refer note 30.2)	4.00	2.92
Miscellaneous Expenses	8.43	10.32
Total	887.10	894.75

*Refer note 40 for Related Party Disclosures.

Note 30.1 Auditor's Remuneration (excluding applicable Tax):

Particulars	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
A) Statutory audit fees (including limited review fees)	0.55	0.47
Total	0.55	0.47



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Note 30.2 Details of expenditure on corporate social responsibility (CSR)

Particulars	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
(i) Gross amount required to be spent by the Company during the period / year as per provisions of section 135 of the Companies Act, 2013 i.e. 2% of average net profits for last three financial years, calculated as per section 198 of the Companies Act, 2013.	4.00	2.92
(ii) Gross amount spent by the Company during the period / year:		
i. Construction/Acquisition of assets	-	-
ii. PM Cares Fund-Covid 19 Relief	-	-
iii. On purpose other than above	2.00	2.92
(iii) Shortfall/(Excess) for the year	2.00	(0.00)
(iv) Total of previous shortfall	Nil	-
(v) Previous years shortfall spent during the year	NA	NA
(vi) Reason for shortfall	Ongoing projects*	NA
(vii) Nature of Activities	1) Eradication of hunger, poverty, malnutrition & Promoting Education. 2) Promoting Health Care Activities	1) Environment Sustainability, eradicating hunger & empowering women etc. 2) Protection of National Heritage, art and culture including restoration of buildings and sites of historical importance
(viii) CSR Activities with related parties	Nil	Nil
(ix) Movement of CSR Provisions		
Opening Provision	-	-
Created during the year	4.00	2.92
Utilized during the year	(2.00)	(2.92)
Closing Provision*	2.00	-

*Note: The unspent CSR amount of ₹2.00 million pertaining to an ongoing project has been transferred to a separate "Unspent Corporate Social Responsibility Account" on April 30, 2026, in accordance with Section 135(6) of the Companies Act, 2013. Subsequently, the aforesaid project has been discontinued and is no longer being pursued. Accordingly, the amount lying in the Unspent Corporate Social Responsibility Account is proposed to be utilised towards another eligible ongoing CSR project, in accordance with the Company's CSR Policy and the applicable provisions of the Companies Act, 2013 and the rules made thereunder.



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Note 31 Exceptional Items

Particulars	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
Loss of inventory due to fire*	-	11.06
Total	-	11.06

*On April 27, 2024, a fire incident occurred at the warehouse of the subsidiary company situated in Ghaziabad, Uttar Pradesh, resulting in loss of finished goods. Pursuant thereto, the Company lodged an insurance claim aggregating to ₹85.02 million, after giving effect to reversal of input tax credit and realisation from sale of scrap. Against the aforesaid claim, an amount of ₹73.96 million has been received from the insurance company on June 27, 2025. The balance amount of ₹11.06 million, representing the unrecovered portion of the loss, has been recognised as an exceptional item in the Statement of Profit and Loss for the year ended March 31, 2025.

Note 32 Earnings Per Share (EPS)

(A) Earnings Per Share (EPS)

Particulars	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
Profit after Tax	222.86	172.55
Basic Earnings Per Share*	7.95	6.21
Diluted Earnings Per Share*	7.95	6.21
Nominal value of equity shares	10.00	10.00

(B) Weighted Average Number of Equity Shares Used as Denominator*:

Particulars	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
Number of equity shares at the beginning of the year*	28,025,121	26,722,021
Add: Weighted average number of shares issued during the year	-	1,071,041
Weighted average number of Equity shares for Basic EPS	28,025,121	27,793,062
Add: Dilutive number of shares	-	-
Weighted average number of Equity shares for Diluted EPS	28,025,121	27,793,062

*Refer note 13 on Equity Share Capital.



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Note 33 Contingent Liabilities and commitments:

Particulars	As at	As at
	March 31, 2026	March 31, 2025
a) Claims against the company not acknowledged as Debts		
---Direct tax litigations	0.70	0.67
---Other litigations	66.39	1.52
b) Guarantees	9.63	9.37
c) Unutilized Letter of Credits	98.86	71.44
d) Commitments		
Estimated amount of contracts remaining to be executed on capital account and not provided for:		
-----Plant and Equipments	11.35	-
Total	186.93	83.00

Note:

The Company is subject to claim petitions filed under the Employee's Compensation Act, 1923 in relation to a road accident resulting in one death and one injury. The claimants have alleged an employer-employee relationship and occurrence during the course of employment, which the Company has denied and is contesting. The matters are pending adjudication before the competent authority. Based on legal advice, no provision has been recognised and the financial impact, if any, is not ascertainable.

Note 34 Disclosures as required under Ind-AS 116 "Leases":

(A) Maturity analysis of lease liabilities (contractual undiscounted cash flows) on unconditional basis:

Particulars	As at	As at
	March 31, 2026	March 31, 2025
Upto one year*	30.67	28.34
After one year but not more than five years	150.56	138.90
More than five years	127.07	169.40

*The Company does not face a significant liquidity risk with regard to its lease liabilities as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

(B) Amounts recognised in Statement of profit and loss:

Particulars	As at	As at
	March 31, 2026	March 31, 2025
Depreciation on ROU assets	21.50	17.85
Interest on lease liabilities	20.49	17.97
Lease payments not recognised as liability in 'Other Expenses':		
-----Expenses relating to short-term leases	29.34	27.49
-----Expenses relating to leases of low-value assets	13.39	13.89

(C) Amounts recognised in Statement of cash flows:

Particulars	As at	As at
	March 31, 2026	March 31, 2025
Total cash outflow for leases	28.35	22.00



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Note 35 Segment Reporting

Disclosure as per Indian Accounting Standard (Ind AS) 108 "Operating Segments"

The Group is engaged exclusively in the business of manufacturing and supplying electrical appliances and related components, operating as an integrated Original Equipment Manufacturer (OEM) / Original Design Manufacturer (ODM) platform. Managing Director of the Group has been identified as the Chief Operating Decision Maker ('CODM') and evaluates the Group's performance and allocates resources based on analysis of the various performance indicators of the Group as a single unit. The management reviews the operating results of the Group as a single

Accordingly, in terms of Ind AS 108 – Operating Segments, the Group has only one operating segment, which also constitutes the sole reportable segment. Since the Group operates in a single reportable segment, no separate segment performance disclosures are required. However, entity-wide disclosures as required under Ind AS 108 are provided below:

Information about Geographical Segment:

Secondary Segment Information	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
Domestic	8,661.18	8,331.40
Export	35.00	27.93
Total Revenue from operations	8,696.18	8,359.33

Information about major customers : Major customers having revenue exceeding 10% of total revenues

Customers	For the year ended on March 31, 2026		For the year ended on March 31, 2025	
	Amount	%	Amount	%
Usha International Limited	2,468.33	28.38%	2,299.37	27.51%
Havells India Limited	1,513.25	17.40%	1,699.30	20.33%

Note 36 Movement in Deferred Tax Assets / (Liability)

(A) Movement in Deferred Tax Assets

Particulars	Temporary difference between book and tax balances of PPE and Intangible assets	Temporary differences between right-of-use assets and lease liabilities	Liabilities / provisions that are deducted for tax purposes when paid	Total Deferred Tax Assets
As at April 01, 2024	0.63	5.74	25.47	31.84
----Profit & Loss	4.07	3.46	8.11	15.64
----Other Comprehensive income	-	-	-	-
As at March 31, 2025	4.70	9.20	33.58	47.48
----Profit & Loss	4.37	3.40	3.40	11.17
----Other Comprehensive income	-	-	-	-
As at March 31, 2026	9.07	12.60	36.98	58.65



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(B) Movement in Deferred Tax Liability

Particulars	Defined benefit obligations	Total Deferred Tax Liability
As at April 01, 2024	-	-
----Profit & Loss	-	-
----Other Comprehensive income	0.21	0.21
As at March 31, 2025	0.21	0.21
----Profit & Loss	-	-
----Other Comprehensive income	1.49	1.49
As at March 31, 2026	1.70	1.70

Note 37 Tax Expense

A. The major components of Income tax expense

Particulars	As at	As at
	March 31, 2026	March 31, 2025
Profit and Loss		
Current income tax charge	92.34	79.67
Earlier year taxes	3.66	1.86
Total (A)	96.00	81.53
Deferred tax	(11.17)	(15.64)
Total (B)	(11.17)	(15.64)
Total tax expense reported in the statement of profit or loss (A + B)	84.83	65.89
Other Comprehensive Income (OCI)		
Net (loss)/gain on re-measurements of defined benefit plans	(1.49)	(0.21)
Income tax charged to OCI	(1.49)	(0.21)

B. A reconciliation of the income tax provision to the amount computed by applying the statutory income tax rate to the income before income taxes is summarized below:

Particulars	As at	As at
	March 31, 2026	March 31, 2025
Accounting Profit (Profit / (loss) before tax)	307.69	238.44
Enacted tax rates in India	25.17%	25.17%
Computed expected tax expense	77.44	60.01
Under/Over provision of Income Tax Expense	3.66	1.86
Tax Effect of non-deductible expenses	3.73	4.02
Total Current Income tax expense	84.83	65.89

The applicable Indian corporate statutory tax rate is 25.168%.



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Note 38 Disclosure for Employees Benefits

The company has a defined benefit gratuity plan as employees long term benefits. The present value of obligation is determined based on actuarial valuation using the projected unit method, which recognizes each period of service as giving rise to additional unit of employee benefit Entitlement and measures each unit separately to build up the final obligation.

Particulars	As at	As at
	March 31, 2026	March 31, 2025
1 Change in benefit obligation		
a) Present value of obligation as at the beginning of the period	55.08	22.62
b) Acquisition adjustment	-	22.38
c) Interest cost	3.85	3.25
d) Past service cost	4.48	-
e) Current service cost	10.29	9.79
f) Settlement / Curtailment cost/(Credit)	-	-
g) Benefits paid	(3.04)	(2.13)
h) Actuarial (gain)/loss on obligation	(6.77)	(0.83)
i) Present value of obligation as at the end of period	63.89	55.08
2 Change in plan assets		
a) Fair value of plan assets at the beginning of the period	-	-
b) Actual return on plan assets	-	-
c) Employer contributions	-	-
d) Benefits paid	-	-
e) Fair value of plan assets at the end of the period	-	-
3 Actuarial gain / loss recognized		
a) Actuarial (Gain)/Loss on arising from Change in Demographic Assumption	(0.33)	-
b) Actuarial (Gain)/Loss on arising from Change in Financial Assumption	(5.38)	1.21
c) Actuarial (Gain)/Loss on arising from Experience Adjustment	(1.07)	(2.04)
4 Expense recognized in the statement of profit and loss		
a) Current service cost	10.29	9.79
b) Past service cost	4.48	-
c) Interest cost	3.85	3.25
d) Settlement / Curtailment cost / (credit)	-	-
e) Net actuarial (gain) / loss recognized in the period	-	-
f) Expenses recognized in the statement of profit & losses	18.62	13.04
5 Expense recognized in the Other Comprehensive income (OCI)		
a) Actuarial gain / (loss) for the year on PBO	6.77	0.83
b) Actuarial gain /(loss) for the year on Asset	-	-
c) Unrecognized actuarial gain/(loss) for the year	-	-
6 Sensitivity Analysis of the defined benefit obligation		
a) Impact of the change in discount rate		
Present Value of Obligation at the end of the period	63.89	55.08
Impact due to increase of 0.50%	(2.81)	(2.68)
Impact due to decrease of 0.50 %	3.06	2.93
b) Impact of the change in salary increase		
Present Value of Obligation at the end of the period	63.89	55.08
Impact due to increase of 0.50%	2.89	2.88
Impact due to decrease of 0.50 %	(2.70)	(2.66)



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Disclosure for Employees Benefits (Contd.)

Particulars		As at	As at
		March 31, 2026	March 31, 2025
7	Actuarial Assumptions:		
a)	Mortality Rate	100% of IALM (2012-14)	100% of IALM (2012-14)
b)	Discount rate	7.78%	6.99%
c)	Expected rate of return on plan assets	0.00%	0.00%
d)	Rate of escalation in salary per annum	7.00%	7.00%
e)	Retirement Age	58	58
f)	Employee turnover up to 30 years	5.00%	5.00%
g)	Above 30 years but up to 44 years	3.00%	3.00%
h)	Above 44 years	2.00%	2.00%

The estimates of future salary increase considered in actuarial valuation take into account the inflation, seniority, promotion and other relevant factors such as demand in the employment market and supply.

Note 39 Additional Regulatory Information

- (A) The Group does not have any Benami property, where any proceeding has been initiated or pending against the Group for holding any Benami property.
- (B) The Group do not have any transactions with companies struck off under section 248 of the Companies Act, 2013.
- (C) The Group do not have any charges or satisfaction which is yet to be registered with Registrar of Companies (ROC) beyond the statutory period.
- (D) The Group has not traded or invested in Crypto currency or Virtual Currency during the financial year.
- (E) No funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Group to or in any other persons or entities, including foreign entities ("Intermediaries") with the understanding, whether recorded in writing or otherwise, that the Intermediary shall lend or invest in other person or entities ("ultimate beneficiaries") by or on behalf of the Group or provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries. The Group has not received any funds from any persons or entities, including foreign entities ("Funding Parties"), with the understanding that the Group shall lend or invest in other persons or entities identified by or on behalf of the Funding Party or provide any guarantee, security or the like from to or on behalf of the Ultimate Beneficiaries.
- (F) The Group has not entered into any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).



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Note 40 Related Party Disclosures

The information given below is only in respect of the transactions entered into by the company or any outstanding, during the year with the related parties.

(A) Names of the Related parties and description of relationship

S.No.	Relationship	Name
1	Key Managerial Personnel (KMP) and Directors	Parmod Kumar Jain (Managing Director) Subodh Kumar Jain (Director), upto January 19, 2026 Vinod Kumar Jain (Director), upto January 19, 2026 Piyush Jain (Joint Managing Director) Akhil Jain (Director of Subsidiary) Sambhav Jain (Director) Vineet Jain (Director) Siddharth Jain (Director) Anita Jain (Director of Subsidiary) Mamraj Agarwal (Independent Director) Apeksha Lodha (Independent Director) Mukesh Gupta (Independent Director w.e.f. January 20, 2026) Pradyumna Narendranath Poddar (Independent Director w.e.f. January 20, 2026) Suresh Jain (Independent Director w.e.f. March 26, 2026) Praveen Jain (Chief Financial Officer) Saurabh Kumar Mishra (Company Secretary)
2	Relatives of KMP and Directors	Hem Chand Jain (Father of Parmod Kumar Jain) Subodh Kumar Jain (Father of Siddharth Jain) (w.e.f. January 20, 2026) Vinod Kumar Jain (Father of Sambhav Jain) (w.e.f. January 20, 2026) Anima Jain (Wife of Parmod Kumar Jain) Rekha Jain (Wife of Vinod Kumar Jain) Achicka Jain (Wife of Piyush Jain) Nikita Jain (Wife of Akhil Jain) Ayushi Jain (Wife of Siddharth Jain) Aayushi Jain (Wife of Sambhav Jain) Ashima Gupta (Wife of Vineet Jain)
3	Wholly owned subsidiary	Lazer India Private Limited (w.e.f. September 28, 2024)
4	Other entities under significant influence of KMP, Directors and Promoters	Quality Industries Vardhman Home Appliances Limited Singhania & Co. (Apeksha Lodha is partner) Hem Chand Jain HUF Parmod Kumar Jain HUF Subodh Kumar Jain HUF Vinod Kumar Jain HUF



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(B) Transactions during the year with the Related Parties

Particulars	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
a) Remuneration		
Key Managerial Personnel (KMP) and Directors		
Parmod Kumar Jain (Managing Director)	15.60	14.90
Subodh Kumar Jain (Director), upto January 19, 2026	8.83	10.30
Vinod Kumar Jain (Director), upto January 19, 2026	8.65	10.30
Piyush Jain (Joint Managing Director)	9.60	9.20
Siddharth Jain (Director)	3.60	3.45
Sambhav Jain (Director)	3.60	3.30
Vineet Jain (Director)	3.60	3.30
Akhil Jain (Director of Subsidiary)	8.57	6.00
Anita Jain (Director of Subsidiary)	3.47	2.95
Praveen Jain (Chief Financial Officer)	5.86	5.86
Saurabh Kumar Mishra (Company Secretary)	1.69	1.18
Relatives of KMP and Directors		
Vinod Kumar Jain (Father of Sambhav Jain) (w.e.f. January 20, 2026)	2.15	-
Subodh Kumar Jain (Father of Siddharth Jain) (w.e.f. January 20, 2026)	2.15	-
Rekha Jain (Wife of Vinod Kumar Jain)	2.40	2.20
Anima Jain (Wife of Parmod Kumar Jain)	3.00	2.75
Achicka Jain (Wife of Piyush Jain)	2.40	2.30
Nikita Jain (Wife of Akhil Jain)	3.45	3.12
Ayushi Jain (Wife of Siddharth Jain)	1.80	1.65
Aayushi Jain (Wife of Sambhav Jain)	1.80	1.65
Ashima Gupta (Wife of Vineet Jain)	1.80	1.65
	94.02	86.06
b) Rent Expense		
Key Managerial Personnel (KMP) and Directors		
Parmod Kumar Jain (Managing Director)	1.91	1.68
Subodh Kumar Jain (Director), upto January 19, 2026	0.52	0.60
Vinod Kumar Jain (Director), upto January 19, 2026	0.52	0.36
Relatives of KMP and Directors		
Vinod Kumar Jain (Father of Sambhav Jain) (w.e.f. January 20, 2026)	0.13	-
Subodh Kumar Jain (Father of Siddharth Jain) (w.e.f. January 20, 2026)	0.13	-
Anima Jain (Wife of Parmod Kumar Jain)	0.68	0.15
Hem Chand Jain (Father of Parmod Kumar Jain)	-	0.15
Rekha Jain (Wife of Vinod Kumar Jain)	0.68	0.39



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Related Party Disclosures (Contd.)

Particulars	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
Other entities under significant influence of KMP, Directors and Promoters		
Quality Industries*	23.38	15.84
Subodh Kumar Jain HUF	0.68	0.15
Hem Chand Jain HUF	-	0.24
	28.63	19.56
<i>*includes undiscounted cash flows pertaining to Leases accounted as per Ind AS 116</i>		
c) Interest Expense		
Other entities under significant influence of KMP, Directors and Promoters		
Vardhman Home Appliances Limited	1.16	-
	1.16	-
d) Director Sitting fees		
Mamraj Agarwal (Independent Director)	0.17	0.12
Apeksha Lodha (Independent Director)	0.23	-
Mukesh Gupta (Independent Director w.e.f. January 20, 2026)	0.03	-
Pradyumna Narendranath Poddar (Independent Director w.e.f. January 20, 2026)	0.02	-
	0.45	0.12
e) Revenue from operations (including scrap sale and other operating revenue)		
Key Managerial Personnel (KMP) and Directors		
Parmod Kumar Jain (Managing Director)	0.96	0.97
Subodh Kumar Jain (Director), upto January 19, 2026	0.16	0.37
Vinod Kumar Jain (Director), upto January 19, 2026	0.19	0.36
Piyush Jain (Joint Managing Director)	0.32	0.46
Vineet Jain (Director)	-	0.14
Akhil Jain (Director of Subsidiary)	0.37	0.22
Anita Jain (Director of Subsidiary)	-	-
Siddharth Jain (Director)	0.04	0.22
Relatives of KMP and Directors		
Subodh Kumar Jain (Father of Siddharth Jain) (w.e.f. January 20, 2026)	0.03	-
Vinod Kumar Jain (Father of Sambhav Jain) (w.e.f. January 20, 2026)	0.02	-
Other entities under significant influence of KMP, Directors and Promoters		
Quality Industries	4.41	32.22
Vardhman Home Appliances Limited	1.07	-
	7.57	34.96



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Related Party Disclosures (Contd.)

Particulars	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
f) Purchase of Raw Material and Fixed Asset		
Other entities under significant influence of KMP, Directors and Promoters		
Quality Industries	285.18	254.17
Vardhman Home Appliances Limited	1.14	-
	286.32	254.17
g) Other expenses		
Other entities under significant influence of KMP, Directors and Promoters		
Singhania & Co. (Apeksha Lodha is partner)	1.43	1.51
Quality Industries	18.85	-
	20.28	1.51
h) Sale of Fixed Asset		
Other entities under significant influence of KMP, Directors and Promoters		
Quality Industries	0.21	0.95
	0.21	0.95
i) Repayment of Loan taken		
Key Managerial Personnel (KMP) and Directors		
Subodh Kumar Jain (Director), upto January 19, 2026	-	1.58
Vinod Kumar Jain (Director), upto January 19, 2026	-	4.62
Piyush Jain (Joint Managing Director)	-	20.85
Siddharth Jain (Director)	-	3.25
Relatives of KMP and Directors		
Anima Jain (Wife of Parmod Kumar Jain)	-	0.80
Rekha Jain (Wife of Vinod Kumar Jain)	-	8.50
Achicka Jain (Wife of Piyush Jain)	-	0.65
Other entities under significant influence of KMP, Directors and Promoters		
Vardhman Home Appliances Limited	65.00	-
	65.00	40.25



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Related Party Disclosures (Contd.)

Particulars	For the year ended on	For the year ended on
	March 31, 2026	March 31, 2025
j) Loan received		
Key Managerial Personnel (KMP) and Directors		
Parmod Kumar Jain (Managing Director)	-	34.95
Akhil Jain (Director of Subsidiary)	-	5.30
Other entities under significant influence of KMP, Directors and Promoters		
Vardhman Home Appliances Limited	65.00	-
	65.00	40.25
k) Amount paid under business combination		
Vardhman Home Appliances Limited	-	67.40
	-	67.40
l) Issue of Equity shares under business combination (including security premium)		
Parmod Kumar Jain (Managing Director)	-	23.27
Subodh Kumar Jain (Director), upto January 19, 2026	-	9.31
Vinod Kumar Jain (Director), upto January 19, 2026	-	18.62
Piyush Jain (Joint Managing Director)	-	18.62
Siddharth Jain (Director)	-	18.62
Akhil Jain (Director of Subsidiary)	-	9.31
Sambhav Jain (Director)	-	9.31
Vineet Jain (Director)	-	9.31
	-	116.37

(C) Year end balances

Particulars	As at	As at
	March 31, 2026	March 31, 2025
1) Trade payables/(Advances given)		
Quality Industries	(7.70)	6.56
	(7.70)	6.56
2) Unsecured Loan		
Key Managerial Personnel (KMP) and Directors		
Parmod Kumar Jain (Managing Director)	64.79	64.79
Akhil Jain (Director of Subsidiary)	5.30	5.30
	70.09	70.09



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Related Party Disclosures (Contd.)

Particulars	As at	As at
	March 31, 2026	March 31, 2025
3) Remuneration payable (including bonus, incentives, etc.)		
Key Managerial Personnel (KMP) and Directors		
Parmod Kumar Jain (Managing Director)	1.45	1.52
Subodh Kumar Jain (Director), upto January 19, 2026	-	2.61
Vinod Kumar Jain (Director), upto January 19, 2026	-	0.52
Piyush Jain (Joint Managing Director)	2.91	1.79
Siddharth Jain (Director)	0.07	0.63
Sambhav Jain (Director)	0.12	-
Vineet Jain (Director)	0.23	0.87
Praveen Jain (Chief Financial Officer)	0.37	0.34
Saurabh Kumar Mishra (Company Secretary)	0.12	0.10
Relatives of KMP and Directors		
Subodh Kumar Jain (Father of Siddharth Jain) (w.e.f. January 20, 2026)	0.89	-
Vinod Kumar Jain (Father of Sambhav Jain) (w.e.f. January 20, 2026)	0.27	-
Rekha Jain (Wife of Vinod Kumar Jain)	0.05	0.56
Anima Jain (Wife of Parmod Kumar Jain)	0.18	1.05
Achicka Jain (Wife of Piyush Jain)	-	0.05
Ayushi Jain (Wife of Siddharth Jain)	0.89	0.97
Aayushi Jain (Wife of Sambhav Jain)	0.19	0.78
Ashima Gupta (Wife of Vineet Jain)	1.06	0.72
	8.80	12.51
4) Rent Payable		
Key Managerial Personnel (KMP) and Directors		
Parmod Kumar Jain (Managing Director)	0.32	0.72
Subodh Kumar Jain (Director), upto January 19, 2026	0.04	0.21
Vinod Kumar Jain (Director), upto January 19, 2026	0.04	0.21
Relatives of KMP and Directors		
Subodh Kumar Jain (Father of Siddharth Jain) (w.e.f. January 20, 2026)	0.05	-
Vinod Kumar Jain (Father of Sambhav Jain) (w.e.f. January 20, 2026)	0.05	-
	0.50	1.14
5) Interest Payable		
Other entities under significant influence of KMP, Directors and Promoters		
Vardhman Home Appliances Limited	1.04	-
	1.04	-
6) Director Sitting fees payable		
Key Managerial Personnel (KMP) and Directors		
Mamraj Agarwal (Independent Director)	0.07	-
Apeksha Lodha (Independent Director)	0.11	-
Mukesh Gupta (Independent Director w.e.f. January 20, 2026)	0.03	-
Pradyumna Narendranath Poddar (Independent Director w.e.f. January 20, 2026)	0.02	-
	0.23	-



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Note 41 Fair Value Measurements

i) The carrying amounts and fair values of financial instruments by category are as follows:

Particulars	Notes	As at		As at	
		March 31, 2026		March 31, 2025	
		Carrying Value	Fair Value	Carrying Value	Fair Value
Financial Assets					
At amortised cost					
Trade receivables	10	1,628.39	1,628.39	1,272.29	1,272.29
Cash and Cash Equivalents and other bank balances	11 & 12	221.23	221.23	400.58	400.58
Other Financial Assets	6	83.54	83.54	112.14	112.14
Total		1,933.16	1,933.16	1,785.01	1,785.01
Financial Liability					
At amortised cost					
Borrowings including short term	15	1,222.29	1,222.29	994.92	994.92
Lease liabilities including short term	16	211.30	211.30	219.16	219.16
Trade payables	20	2,014.59	2,014.59	1,741.24	1,741.24
Other financial liabilities	17	98.14	98.14	91.61	91.61
Total		3,546.32	3,546.32	3,046.93	3,046.93

a. Financial assets

Carrying amount of Trade Receivables, other financial assets and Cash & Cash Equivalent approximate their carrying amount largely due to the short-term nature of these instruments. Non-current financial assets mainly consists of investments and Bank and security deposits and their carrying value approximate their fair value.

b. Financial liabilities

Trade payables and other financial liabilities: Fair values of trade payables and other financial liabilities are measured at carrying value, as most of them are settled within a short period, so their fair values are assumed to be almost equal to the carrying values. Lease liabilities: The fair value of obligations is estimated by discounting future cash flows using rates currently available for debt on similar terms, credit risk and remaining maturities. Non-current borrowings charges interest at market rate and their fair value approximates its carrying value. Non-current financial liabilities mainly consists of security deposits, capital creditors and their carrying value approximate their fair value.

ii) Fair value hierarchy

The fair value of financial instruments as referred to above has been classified into three categories depending on the inputs used in the valuation technique. The hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities [Level 1 measurements] and lowest priority to unobservable inputs [Level 3 measurements].

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices).

Level 3: Inputs for the assets and liabilities that are not based on observable market data (unobservable inputs)

There are no financial assets and liabilities measured at fair value other than their carrying value, therefore fair value hierarchy of above identified financial instruments is at Level 3. There were no transfers between Level 1, 2 and 3 during the period/year ended March 31, 2026 and March 31, 2025



VARDHMAN APPLIANCES LIMITED**(CIN: U27509DL2023PLC418176)****NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026***(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)***Note 42 Financial Risk Management Objectives And Policies**

The Company's principal financial liabilities comprise borrowings, lease liabilities, trade payables and other financial liabilities. The principal financial assets include trade receivables, cash and cash equivalents, bank balances and other financial assets.

The Company's activities expose it to a variety of financial risks, including credit risk, liquidity risk and market risk. The Company's overall risk management framework seeks to minimise potential adverse effects of these risks on the Company's financial performance. The Company does not use derivative financial instruments for speculative purposes.

The Board of Directors has overall responsibility for establishing and overseeing the Company's risk management framework. The Company's risk management policies are established to identify and analyse the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits.

The Company's overall risk management procedures to minimise potential adverse effects of financial market on the Company are as follows:

(A) Credit Risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Credit risk arises principally from trade receivables, bank balances and other financial assets.

Cash and cash equivalents and bank balances are placed with banks and financial institutions having high credit ratings, thereby limiting the exposure to credit risk. None of the other financial assets of the Company result in material concentration of credit risk.

Trade receivables

The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. The Company evaluates the creditworthiness of its customers based on factors such as financial position, past experience and market information, and sets credit limits accordingly. Outstanding customer balances are monitored on an ongoing basis. Trade receivables are subject to impairment assessment in accordance with Ind AS 109 – Financial Instruments. The Company applies the simplified approach under Ind AS 109 for measurement of expected credit losses on trade receivables, which requires recognition of lifetime expected credit losses. The expected credit loss is computed using a provision matrix based on historical default rates, adjusted for forward-looking information and current economic conditions.

The following table provides information about the exposure to credit risk and expected credit loss for trade receivables:

Ageing Schedule as at March 31, 2026

Particulars	Outstanding for following periods from due date of payment					
	< 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Gross carrying amount-trade receivables	1,544.55	70.00	10.94	3.01	48.42	1,676.92
(ii) Expected loss rate	0.00%	0.00%	0.59%	1.56%	100.00%	2.89%
(iii) Expected credit loss- trade receivables	-	-	(0.06)	(0.05)	(48.42)	(48.53)
(iv) Carrying amount of trade receivables (net of impairment)	1,544.55	70.00	10.88	2.96	-	1,628.39



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Ageing Schedule as at March 31, 2025

Particulars	Outstanding for following periods from due date of payment					
	< 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Gross carrying amount-trade receivables	1,234.39	17.94	7.45	12.34	39.64	1,311.76
(ii) Expected loss rate	0.00%	0.00%	0.40%	1.58%	99.02%	3.01%
(iii) Expected credit loss- trade receivables	-	-	(0.03)	(0.19)	(39.25)	(39.47)
(iv) Carrying amount of trade receivables (net of impairment)	1,234.39	17.94	7.42	12.15	0.39	1,272.29

The following table shows the movement in lifetime ECL that has been recognised for trade receivables in accordance with the simplified approach set out in Ind AS 109:

Change in allowance measured using the life time expected credit loss model	As at	
	March 31,	March 31,
As at beginning of year	39.47	34.38
Addition during the year	9.06	5.09
Utilized during the year	-	-
As at end of year	48.53	39.47

Trade Receivables are written off when there is no reasonable expectation of recovery, such as debtor failing to engage in the repayment plan with the Company.

(B) Liquidity Risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company's approach to managing liquidity risk is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when they fall due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

Liquidity risk is managed through monitoring of cash flows, maintaining adequate cash and bank balances, and availability of committed credit facilities, if any. The Company prepares periodic cash flow forecasts to ensure that it has sufficient funds to meet its operational and financial commitments.

The tables below analyse the Company's financial liabilities into relevant maturity groupings based on their contractual maturities. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.



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Maturity analysis as on March 31, 2026

Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Borrowings	1,168.33	27.80	16.57	9.59	1,222.29
Lease liabilities	30.67	33.21	35.98	208.44	308.30
Trade payable (including micro and small enterprises)	2,014.59	-	-	-	2,014.59
Other financial liabilities	71.16	26.98	-	-	98.14
Financial Liabilities	3,284.75	87.99	52.55	218.03	3,643.32

Maturity analysis as on March 31, 2025

Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Borrowings	956.89	25.05	8.60	4.38	994.92
Lease liabilities	28.34	30.67	33.21	244.42	336.64
Trade payable (including micro and small enterprises)	1,741.24	-	-	-	1,741.24
Other financial liabilities	68.60	23.01	-	-	91.61
Financial Liabilities	2,795.07	78.73	41.81	248.80	3,164.41

The Company has a strong focus on liquidity and maintains a robust cash position to ensure adequate cover for responding to potential short-term market dislocation. Cash generated through operating activities remains the primary source for liquidity along with undrawn borrowing facilities and levels of cash and cash equivalents.

(C) Market Risk

Market risk is the risk that changes in market prices such as foreign exchange rates, interest rates or other market variables will affect the Company's income or the value of its financial instruments. Based on the nature of financial assets and liabilities held by the Company, market risk primarily comprises interest rate risk and foreign currency risk.

1) Interest Rate Risk: Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's borrowing comprises of working capital loan and term loans which carries variable rate of interest. The Company regularly reviews interest rates to mitigate the risks associated with interest rate fluctuations.



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Interest rate risk exposure

The exposure of the Company's borrowing to interest rate changes at the end of the reporting period are as follows:

Particulars	As at	
	March 31,	March 31,
Fixed rate borrowings	69.08	182.14
Variable rate borrowings	1,083.12	742.69
Nil rate borrowings	70.09	70.09
Total borrowings	1,222.29	994.92

A reasonably possible change of 100 basis points in interest rates at the reporting date would have increased / decreased equity and profit or loss by amounts shown below. This analyses assumes that all other variables remain constant. This calculation also assumes that the change occurs at the reporting date and has been calculated based on risk exposures outstanding as at that date.

Particulars	Profit or loss		Equity, net of taxes	
	1% increase	1% decrease	1% increase	1% decrease
March 31, 2026	(10.83)	10.83	(8.11)	8.11
March 31, 2025	(7.43)	7.43	(5.56)	5.56

2) Foreign Currency Risk: The foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in foreign exchange rates. The functional currency of the Company is Indian Rupees and its revenue is generated predominantly from operations in India.

The summary quantitative data about the Company's exposure to currency risk as reported to the management is as follows:

Particulars	Currency	March 31, 2026		March 31, 2025	
		Amount in foreign	Amount in INR	Amount in foreign	Amount in INR
Payables	USD	1,938,590.00	176.13	1,229,813.32	103.28
Payables	CNY	-	-	101,740.50	1.20
Total exposure		1,938,590.00	176.13	1,331,553.82	104.48

Particulars	Currency	March 31, 2026		March 31, 2025	
		Amount in foreign	Amount in INR	Amount in foreign	Amount in INR
Receivables	USD	224,723.06	21.31	-	-
Total exposure		224,723.06	21.31	-	-



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Sensitivity analysis

A reasonably possible 5% strengthening (weakening) of the foreign currency against all other currencies as at Reporting date would have affected the measurement of financial instruments denominated in a foreign currency and affected equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant and ignores any impact of forecast sales and purchases.

Particulars	Profit or loss		Equity, net of taxes	
	5% increase	5% decrease	5% increase	5% decrease
March 31, 2026	(7.74)	7.74	(5.79)	5.79
March 31, 2025	(5.22)	5.22	(3.91)	3.91

3) **Equity price risk:** Equity price risk arises from fluctuations in market prices of investments. The Company does not hold any investments in quoted equity instruments and, accordingly, is not exposed to this risk.

Note 43 CAPITAL MANAGEMENT

Capital management is driven by Company's policy to maintain a sound capital base to support the continued development of its business. The Management and Board of Directors seeks to maintain a prudent balance between different components of Company's capital. Management monitors capital structure and net debt at individual currency level. Net debt is defined as current and non-current borrowings less cash and cash equivalents and other bank balances.

The capital structure is governed by policies approved by the Board of Directors and monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt.

Particulars	As at	
	March 31, 2026	March 31, 2025
Borrowings including current maturities and short term borrowings	1,222.29	994.92
Less: Cash & Cash Equivalents and other bank balances	(221.23)	(400.58)
Net Debt	1,001.06	594.34
	(A)	
Equity	280.25	280.25
Other equity	721.45	493.31
Total Equity Capital	1,001.70	773.56
	(B)	
Capital and Net Debt	2,002.76	1,367.90
	(C=A+B)	
Gearing Ratio (%)	49.98%	43.45%
	(A/C*100)	



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Note 44 Business Combinations - Appendix C to Ind AS 103

Note 44(a) Acquisition of business of VARDHMAN HOME APPLIANCES LIMITED

Pursuant to a Business Transfer Agreement ("BTA") executed on February 01, 2024, a business undertaking of VARDHMAN HOME APPLIANCES LIMITED ("Seller"), a company incorporated under Companies Act, was transferred to the Company on a going-concern basis w.e.f September 30, 2024 for a purchase consideration of Rs. 67.40 million. The transfer comprised substantially all assets, liabilities, employees, contracts and operational processes necessary to carry on the said business.

The promoters of the Company collectively exercised control over both the Company and Seller prior to April 01, 2024, and such control was substantive and not transitory. Accordingly, the said transfer qualifies as a business combination under common control as defined in Appendix C to Indian Accounting Standard (Ind AS) 103, Business Combinations.

In accordance with the requirements of Appendix C to Ind AS 103, the transaction has been accounted for using the Pooling of Interests Method.

Under this method:

- a) The assets and liabilities of Seller have been recognised by the Company at their respective carrying amounts as appearing in the books of Seller;
- b) No goodwill has been recognised on account of the said transfer;
- c) Any difference between the consideration paid and the net assets acquired has been adjusted in equity under "Common Control Adjustment Deficit Account" ;
- d) The financial information has been presented as if the business of Seller had always been part of the Company.

(A) The details for net assets acquired and consideration payable

Particulars	Amount
Net assets acquired (as on April 01, 2024)	138.53
Purchase consideration payable	(67.40)
Amount transferred to equity under Common Control Adjustment Deficit Account as on April 01, 2024	71.13

(B) Adjustments to Common Control Adjustment Deficit Account

Particulars	Amount
Balance as at March 31, 2024	71.13
Recoverable from seller in respect of profits for financial year 2024-25	8.46
Adjustment on account of net assets change in financial year 2024-25	(71.68)
Balance as at March 31, 2025	7.91



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(C) Balances of business undertaking of VARDHMAN HOME APPLIANCES LIMITED included in the balances of the Company

Particulars	As at March 31, 2024
I. ASSETS	
1 Non current assets	
(a) Property, Plant and Equipment	32.55
(b) Intangible assets	0.06
	32.61
2 Current assets	
(a) Inventory	78.90
(b) Financial Assets	
-i) Trade receivable	76.47
-ii) Other Financial Assets	0.73
(c) Other current assets	3.58
	159.68
Total	192.29
II. EQUITY AND LIABILITIES	
1 Shareholders' funds	
(a) Other Equity	138.53
	138.53
2 Non current liabilities	
(a) Financial Liabilities	
- Borrowings	7.20
- Other Financial liabilities	0.07
(b) Provisions	7.82
	15.09
3 Current liabilities	
(a) Financial Liabilities	
- Borrowings	3.40
- Trade payables	
A) total outstanding dues of micro enterprises and small enterprises	0.13
B) total outstanding dues of creditors other than micro and small enterprises	26.80
- Other financial liabilities	5.37
(b) Other current liabilities	0.62
(c) Provisions	2.35
	38.67
Total	192.29



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NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

(D) Restated balances of Profit / loss included in the balances of the Company

	Particulars	For the period ended
		September 30, 2024
	Income:	
I.	Revenue from operations	168.25
II.	Other income	1.12
III.	Total Income (I + II)	169.37
IV.	Expenses:	
	Cost of materials consumed	86.84
	Changes in inventory of Finished goods, Traded Goods, Work-in-progress and By-Products	71.38
	Employees benefits expense	3.33
	Finance costs	4.55
	Depreciation and amortisation expense	0.93
	Other expenses	10.82
	Total expenses	177.85
V.	Profit / (Loss) before tax (III- IV)	(8.48)
VI.	Tax expense	
	Current tax	-
	Deferred tax charge / (credit)	-
	Total tax expenses	-
VII.	Profit / (Loss) for the year (V -VI)	(8.48)
VIII.	Other Comprehensive Income	
	--- Items not to be reclassified to profit & Loss	-
	---Tax on above	-
	Other Comprehensive Income for the year net of Tax	-
IX.	Total Comprehensive Income for the year net of Tax (VII + VIII)	(8.48)



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Note 44(b) Acquisition of business of Quality Industries

Pursuant to a Business Transfer Agreement ("BTA") executed on February 01, 2024, the business undertaking of Quality Industries ("Seller"), a partnership firm, was transferred to the Company on a going-concern basis w.e.f April 01, 2024 on slump sale basis (as defined under section 2(42C) of the Income Tax Act, 1961) for a lump sum purchase consideration of Rs. 10 million. The transfer comprised substantially all assets, liabilities, employees, contracts and operational processes necessary to carry on the said business.

The promoters of the Company collectively exercised control over both the Company and Quality Industries prior to April 01, 2024, and such control was substantive and not transitory. Accordingly, the said transfer qualifies as a business combination under common control as defined in Appendix C to Indian Accounting Standard (Ind AS) 103, Business Combinations.

In accordance with the requirements of Appendix C to Ind AS 103, the transaction has been accounted for using the Pooling of Interests Method.

Under this method:

- a) The assets and liabilities of Quality Industries have been recognised by the Company at their respective carrying amounts as appearing in the books of Quality Industries;
- b) No goodwill has been recognised on account of the said transfer;
- c) Any difference between the consideration paid and the net assets acquired has been adjusted in equity under "Common Control Adjustment Deficit Account".

(A) The details for net assets acquired and consideration payable

Particulars	Amount
Net assets acquired (as on April 01, 2024)	6.34
Purchase consideration payable	(10.00)
Amount transferred to equity under Common Control Adjustment Deficit Account as on April 01, 2024	(3.66)

(B) Adjustments to Common Control Adjustment Deficit Account

Particulars	Amount
Balance as at March 31, 2024	(3.66)
Recoverable from seller in respect of profits for financial year 2024-25	-
Adjustment on account of net assets change in financial year 2024-25	-
Balance as at March 31, 2025	(3.66)



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NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

(C) Balances of Quality Industries included in the balances of the Company

	Particulars	As at March 31, 2024
		Restated
I. ASSETS		
1 Non current assets		
(a) Property, Plant and Equipment		81.82
(b) Intangible assets		0.01
(c) Financial Assets		
-i) Other Financial Assets		0.73
		82.56
2 Current assets		
(a) Inventory		148.20
(b) Financial Assets		
-i) Trade receivable		580.67
(c) Other current assets		7.81
		736.68
Total		819.24
II. EQUITY AND LIABILITIES		
1 Shareholders' funds		
(a) Other Equity		6.34
		6.34
2 Non current liabilities		
(a) Financial Liabilities		
- Borrowings		0.47
- Other Financial liabilities		0.23
(b) Provisions		11.88
		12.58
3 Current liabilities		
(a) Financial Liabilities		
- Borrowings		175.29
- Trade payables		
A) total outstanding dues of micro enterprises and small enterprises		30.19
B) total outstanding dues of creditors other than micro and small enterprises		587.68
- Other financial liabilities		3.89
(b) Other current liabilities		2.93
(c) Provisions		0.34
		800.32
Total		819.24



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Note 44(c) Acquisition of Lazer India Private Limited

Pursuant to a Share Purchase Agreement dated September 28, 2024, the Company acquired 100% of the equity share capital of Lazer India Private Limited ("LIPL"). Under the said agreement, the shareholders of LIPL transferred their entire shareholding comprising 2,000,000 equity shares of face value ₹10 each to the Company. The consideration for the acquisition was discharged by the Company through issuance of its own equity shares on a preferential basis for consideration other than cash, in accordance with the provisions of the Companies Act, 2013 and the rules made thereunder. The share exchange ratio was determined at 1 equity share of the Company for every 2.77 equity shares of LIPL, based on a valuation carried out by a registered valuer. Accordingly, the Company issued 7,22,021 equity shares pursuant to the acquisition, aggregating to a total consideration of ₹116.36 million.

Prior to the acquisition and continuing thereafter, the Company and LIPL were controlled by the same promoter group, which had the ability to govern the financial and operating policies of both entities so as to obtain benefits from their activities. Such control was not transitory in nature. Accordingly, the acquisition of LIPL by the Company constitutes a business combination involving entities under common control. The Company has accounted for the aforesaid acquisition in accordance with the principles set out in Appendix C to Ind AS 103.

The acquisition has been accounted for using the pooling of interests method, whereby:

- a) the assets and liabilities of LIPL have been recognised by the Company at their existing carrying values as appearing in the books of LIPL;
- b) no goodwill has been recognised pursuant to the transaction; and
- c) the difference between the consideration issued by the Company and the share capital of LIPL has been adjusted in the Common Control Adjustment Deficit Account, being a component of equity.

Since common control existed prior to April 01, 2024, the restated consolidated financial statements have been prepared as if the acquisition of LIPL had occurred from the beginning of the earliest period presented. Accordingly, the assets, liabilities, income and expenses of LIPL have been aggregated with those of the Company for all periods presented, after making necessary adjustments to align accounting policies.

The financial information of LIPL was earlier prepared under the Indian Generally Accepted Accounting Principles (IGAAP) framework. It prepared its Financial Statements in accordance with Indian Accounting Standards, as notified under the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time). This was undertaken to ensure consistency in accounting policies and presentation across the Group for consolidation purposes.

A. Below are the details of assets, liabilities and reserves taken over as on April 01, 2024 :

	Assets taken over (A)	As at April 01, 2024
		Restated
I. ASSETS		
1 Non current assets		
(a) Property, Plant and Equipment		4.97
(b) Intangible assets		0.90
(c) Financial Assets		
-i) Other Financial Assets		13.72
(d) Deferred Tax Assets (Net)		8.29
	(A)	27.88



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	Assets taken over (A)	As at April 01, 2024 Restated
2	Current assets	
	(a) Inventory	462.87
	(b) Financial Assets	
	-i) Trade receivable	434.39
	-ii) Cash and Cash Equivalents	11.04
	-iii) Other Financial Assets	6.21
	(c) Other current assets	15.58
	Total (A+B) (B)	930.09
	Liabilities taken over (B)	957.97
1	Non current liabilities	
	(a) Financial Liabilities	
	- Borrowings	10.48
	- Other Financial liabilities	7.15
	(b) Provisions	4.74
	Total (A+B) (A)	22.37
2	Current liabilities	
	(a) Financial Liabilities	
	- Borrowings	230.40
	- Trade payables	
	A) total outstanding dues of micro enterprises and small enterprises	35.35
	B) total outstanding dues of creditors other than micro enterprises and small enterprises	541.22
	- Other financial liabilities	14.92
	(b) Other current liabilities	17.92
	(c) Provisions	2.27
	(d) Current tax liability (net)	1.43
	Total (A+B) (B)	843.51
	Reserves taken over (C)	865.88
	Securities premium	2.84
	Retained earnings	69.26
	Total reserves	72.10

The details for net assets acquired and consideration payable are as under:

Particulars	Amount
Net Assets Taken over as at April 01, 2024 (A-B-C)	19.99
Less: Equity share capital to be issued	7.22
Less: Securities premium	109.14
Amount transferred to equity under Common Control Adjustment Deficit Account as on April 01, 2024	(96.37)



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B. Restated balances of Lazer India Private Limited included in the balances of the Company

Particulars		As at March 31, 2025
		Restated
I. ASSETS		
1 Non current assets		
(a) Property, Plant and Equipment		6.99
(b) Intangible assets		0.17
(c) Financial Assets		
-i) Other Financial Assets		20.99
(d) Deferred Tax Assets (Net)		13.48
		41.63
2 Current assets		
(a) Inventory		534.40
(b) Financial Assets		
-i) Trade receivable		463.06
-ii) Cash and Cash Equivalents		14.38
-iii) Bank Balances Other than (ii) Above		7.50
-iv) Other Financial Assets		68.43
(c) Other current assets		21.37
		1,109.14
Total		1,150.77
II. EQUITY AND LIABILITIES		
1 Shareholders' funds		
(a) Equity share capital		20.00
(b) Other Equity		80.31
		100.31
2 Non current liabilities		
(a) Financial Liabilities		
- Borrowings		5.13
- Other Financial liabilities		13.67
(b) Provisions		6.30
		25.10
3 Current liabilities		
(a) Financial Liabilities		
- Borrowings		357.02
- Trade payables		
A) total outstanding dues of micro enterprises and small enterprises		61.26
B) total outstanding dues of creditors other than micro and small enterprises		551.70
- Other financial liabilities		23.66
(b) Other current liabilities		26.43
(c) Provisions		3.45
(d) Current tax liability (net)		1.84
		1,025.36
Total		1,150.77



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C. Restated balances of Profit / loss included in the balances of the Company

Particulars	For the year ended on
	March 31, 2025
	Restated
Income:	
I. Revenue from operations	1,746.89
II. Other income	1.69
III. Total Income (I + II)	1,748.58
IV. Expenses:	
Purchases of Traded Goods	1,412.14
Changes in inventory of Finished goods, Traded Goods, Work-in-progress and	(72.01)
Employees benefits expense	125.78
Finance costs	23.33
Depreciation and amortisation expense	2.44
Other expenses	234.08
Total expenses	1,725.76
V. Profit / (Loss) before tax (III- IV)	22.82
VI. Exceptional Items	(11.06)
VII. Profit / (Loss) before tax (V -VI)	11.76
VIII. Tax expense	
Current tax	8.60
Deferred tax charge / (credit)	(5.21)
Earlier year taxes	0.18
Total tax expenses	3.57
IX. Profit / (Loss) for the year (VII - VIII)	8.19
X. Other Comprehensive Income	
--- Items not to be reclassified to profit & Loss	0.04
---Tax on above	(0.01)
Other Comprehensive Income for the year net of Tax	0.03
XI. Total Comprehensive Income for the year net of Tax (IX + X)	8.22



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Note 45 First-time adoption of Ind-AS

These Financial Statements for the year ended March 31, 2026 are the first financial statements which has been prepared in accordance with Indian Accounting Standards ("Ind AS"). For the years ended and upto March 31, 2025, the Group prepared its financial information in accordance with the accounting standards notified under Section 133 of the Companies Act, 2013 read with the Companies (Accounts) Rules, 2014 ("Indian GAAP" or "IGAAP" or "Previous GAAP").

Accordingly, the Group has prepared these financial statements in accordance with Ind AS applicable for the year ended on March 31, 2026, together with the comparative financial information as at and for the year ended March 31, 2025. In preparing these financial statements, the Group's opening balance sheet has been prepared as at April 01, 2024, being the Group's date of transition to Ind AS. This note explains the principal adjustments made by the Group in restating its Indian GAAP financial statements, including the financial statements as at and for the year ended March 31, 2025, including the balance sheet as at March 31, 2024.

(A) The effect of such restatement on Other Equity is described as below:

Particulars	As at	
	March 31, 2025	April 01, 2024
Other Equity as per published audited figures*	602.17	110.70
Adjustments		
-----Additional depreciation on property, plant and equipment and intangible assets	0.06	-
-----Gain on sale of property, plant and equipment	0.01	-
-----Provision for expected credit losses	(22.48)	(22.40)
-----Provision for warranty expense	(10.28)	(7.02)
-----Sales reversal profit impact	(18.99)	(23.42)
-----Adjustments/ Depreciation on Right Of Use (ROU) Assets	(40.67)	(22.82)
-----Interest expense on lease liabilities	(17.97)	-
-----Interest income on financial assets	0.08	-
-----Rent reversal on recognition of Right Of Use (ROU) Assets	22.00	-
-----Preliminary expenses adjustment	(2.66)	(3.33)
-----Inventory adjustments	(15.60)	(8.85)
-----Recognition of deferred tax (including effects of above restatements)	17.90	21.67
Other Equity after Ind as adjustments (A)	513.57	44.53
-----Common control adjustment	(4.21)	(77.40)
-----Impact from business combinations (Refer note 44) (B)	(16.05)	229.75
Other Equity as per restated (A+B)	493.31	196.88

*Previous GAAP figures have been considered from standalone IGAAP financials of the Company.

(B) The effect of such restatement on Statement Of Profit And Loss is described as below:

Particulars	As at	
	March 31, 2025	
Profit after tax as per published audited figures*	195.46	
Adjustments		
-----Additional depreciation on property, plant and equipment and intangible assets	0.06	
-----Gain on sale of property, plant and equipment	0.01	
-----Gratuity expense booked	(0.79)	
-----Provision for expected credit losses	(0.08)	
-----Provision for warranty expense	(3.26)	
-----Sales reversal profit impact	4.43	
-----Adjustments/ Depreciation on Right Of Use (ROU) Assets	(17.85)	
-----Interest expense on lease liabilities	(17.97)	
-----Interest income on financial assets	0.08	
-----Rent reversal on recognition of Right Of Use (ROU) Assets	22.00	
-----Preliminary expenses adjustment	0.67	
-----Inventory adjustments	(6.75)	
-----Income tax adjustment	0.39	
-----Recognition of deferred tax (including effects of above restatements)	(3.57)	
-----Impact from business combinations (Refer note 44)	(0.28)	
Profit after tax as restated (A)	172.55	
Other Comprehensive income as per published audited figures		
Adjustments		
-----Gratuity expense booked	0.79	
-----Recognition of deferred tax (including effects of above restatements)	(0.20)	
-----Impact from business combinations (Refer note 44)	0.03	
Other Comprehensive income as restated (B)	0.62	
Total Comprehensive income as restated (A+B)	173.17	

*Previous GAAP figures have been considered from standalone IGAAP financials of the Company.



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(C) The effect of such restatement on Statement of Assets and Liabilities

C1. The effect of such restatement as at March 31, 2024 is described as below:

Particulars	Explanatory notes	As at April 01, 2024	Business Combinations	Eliminations	Ind AS adjustments	Regroupings / Reclassifications	As at April 01, 2024
		(Previous GAAP)*	(Refer note 44)				Restated
I. ASSETS							
1 Non current assets							
(a) Property, Plant and Equipment		259.35	119.34	-	-	-	378.69
(b) Right of Use Assets	A2	-	-	-	122.05	-	122.05
(c) Intangible assets		0.02	0.97	-	-	0.01	1.00
(d) Financial Assets		-	-	-	-	-	-
-i) Investment		-	-	-	-	-	-
-ii) Other Financial Assets	A2	0.87	14.45	-	(3.33)	96.28	108.27
(e) Deferred Tax Assets (Net)	A7	1.89	8.28	-	21.67	-	31.84
(f) Other non current assets		13.40	-	-	-	(12.53)	0.87
(A)		275.53	143.04	-	140.39	83.76	642.72
2 Current assets							
(a) Inventory	A4	499.08	689.96	-	(8.85)	-	1,180.19
(b) Financial Assets							
-i) Trade receivable	A3	509.58	1,091.53	(442.82)	(45.81)	4.00	1,116.48
-ii) Cash and Cash Equivalents		260.00	11.04	-	-	(123.42)	147.62
-iii) Bank Balances Other than (ii) Above		-	-	-	-	38.36	38.36
-iv) Other Financial Assets	A2	52.41	6.95	-	(10.01)	(39.19)	10.16
(c) Other current assets		-	26.97	-	-	17.17	44.14
(B)		1,321.07	1,826.45	(442.82)	(64.67)	(103.08)	2,536.95
Total (A+B)		1,596.60	1,969.49	(442.82)	75.72	(19.32)	3,179.67
II. EQUITY AND LIABILITIES							
1 Shareholders' funds							
(a) Equity share capital		260.00	7.22	-	-	-	267.22
(b) Other Equity		110.70	229.75	-	(143.57)	-	196.88
(A)		370.70	236.97	-	(143.57)	-	464.10
2 Non current liabilities							
(a) Financial Liabilities							
-i) Borrowings		26.80	18.15	-	-	6.32	51.27
-ii) Lease liabilities	A2	-	-	-	142.70	-	142.70
-iii) Other Financial liabilities		-	7.45	-	-	5.05	12.50
(b) Provisions		13.83	24.44	-	-	-	38.27
(B)		40.63	50.04	-	142.70	11.37	244.74
3 Current liabilities							
(a) Financial Liabilities							
-i) Borrowings		291.92	409.09	-	-	(6.33)	694.68
-ii) Lease liabilities	A2	-	-	-	2.17	-	2.17
-iii) Trade payables		-	-	-	-	-	-
A) total outstanding dues of micro enterprises and small enterprises		80.04	65.66	-	-	-	145.70
B) total outstanding dues of creditors other than micro enterprises and small enterprises		740.58	1,155.69	(442.82)	-	(1.05)	1,452.40
-iv) Other financial liabilities	A1	-	24.18	-	67.40	18.03	109.61
(b) Other current liabilities		34.29	21.47	-	-	(24.75)	31.01
(c) Provisions	A5	38.44	4.96	-	7.02	(35.25)	15.17
(d) Current tax liability (net)		-	1.43	-	-	18.66	20.09
(C)		1,185.27	1,682.48	(442.82)	76.59	(30.69)	2,470.83
Total (A+B+C)		1,596.60	1,969.49	(442.82)	75.72	(19.32)	3,179.67

*Previous GAAP figures have been considered from standalone IGAAP financials of the Company.



NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026
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C2. The effect of such restatement as at March 31, 2025 is described as below:

Particulars	Explanatory notes	As at March 31, 2025 (Previous GAAP)*	Business Combinations (Refer note 44)	Eliminations	Ind AS adjustments	Regroupings / Reclassifications	As at March 31, 2025 Restated
I. ASSETS							
1 Non-current assets							
(a) Property, Plant and Equipment	A6	414.74	6.99	-	0.07	0.01	421.81
(b) Right of Use Assets	A2	-	-	-	184.56	-	184.56
(c) Intangible assets	A6	4.27	0.17	-	(4.21)	(0.01)	0.22
(d) Financial Assets		-	-	-	-	-	-
-i) Investment		116.36	-	(116.36)	-	-	-
-ii) Other Financial Assets	A2	0.87	20.99	-	(1.96)	14.44	34.34
(e) Deferred Tax Assets (Net)	A7	15.91	13.48	-	17.90	(0.02)	47.27
(f) Other non current assets		17.26	-	-	(2.66)	(13.73)	0.87
(A)		569.41	41.63	(116.36)	193.70	0.69	689.07
2 Current assets							
(a) Inventory	A4	943.04	534.40	-	(15.60)	-	1,461.84
(b) Financial Assets		-	-	-	-	-	-
-i) Trade receivable	A3	1,307.29	463.06	(456.60)	(41.46)	-	1,272.29
-ii) Cash and Cash Equivalents		381.79	14.38	-	-	(50.79)	345.38
-iii) Bank Balances Other than (ii) Above		-	7.50	-	-	47.70	55.20
-iv) Other Financial Assets		43.00	68.43	-	-	(33.63)	77.80
(c) Other current assets		52.93	21.37	-	-	(8.59)	65.71
(B)		2,728.05	1,109.14	(456.60)	(57.06)	(45.31)	3,278.22
Total (A+B)		3,297.46	1,150.77	(572.96)	136.64	(44.62)	3,967.29
II. EQUITY AND LIABILITIES							
1 Shareholders' funds							
(a) Equity share capital		280.25	20.00	(20.00)	-	-	280.25
(b) Other Equity		602.17	80.31	(96.37)	(92.80)	-	493.31
(A)		882.42	100.31	(116.37)	(92.80)	-	773.56
2 Non current liabilities							
(a) Financial Liabilities							
-i) Borrowings		99.38	5.13	-	-	(66.48)	38.03
-ii) Lease liabilities	A2	-	-	-	211.31	-	211.31
-iii) Other Financial liabilities		-	13.67	-	-	9.34	23.01
(b) Provisions		41.79	6.30	-	-	(0.01)	48.08
(B)		141.17	25.10	-	211.31	(57.15)	320.43
3 Current liabilities							
(a) Financial Liabilities							
-i) Borrowings		533.39	357.02	-	-	66.48	956.89
-ii) Lease liabilities	A2	-	-	-	7.85	-	7.85
-iii) Trade payables							
A) total outstanding dues of micro enterprises and small enterprises		121.29	61.26	-	-	(0.16)	182.39
B) total outstanding dues of creditors other than micro enterprises and small enterprises		1,468.18	551.70	(456.59)	-	(4.44)	1,558.85
-iv) Other financial liabilities		-	23.66	-	-	44.94	68.60
(b) Other current liabilities		79.94	26.43	-	-	(55.69)	50.68
(c) Provisions		71.07	3.45	-	10.28	(65.07)	19.73
(d) Current tax liability (net)		-	1.84	-	-	26.47	28.31
(C)		2,273.87	1,025.36	(456.59)	18.13	12.53	2,873.30
Total (A+B+C)		3,297.46	1,150.77	(572.96)	136.64	(44.62)	3,967.29

*Previous GAAP figures have been considered from standalone IGAAP financials of the Company.



NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026
(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

(D) The effect of such restatement on Statement of Profit and Loss

D1. The effect of such restatement on Statement of Profit and Loss for the period ended on March 31, 2025

Particulars	Explanatory notes	As at March 31, 2025 (Previous GAAP)*	Business Combinations (Refer note 44)	Eliminations	Ind AS adjustments	Regroupings / Reclassifications	As at March 31, 2025 Restated
Income:							
I. Revenue from operations	A4	7,826.30	1,915.14	(1,179.73)	4.43	(206.81)	8,359.33
II. Other income	A5	39.23	2.81	(0.78)	0.09	(9.81)	31.54
III. Total Income (I + II)		7,865.53	1,917.95	(1,180.51)	4.52	(216.62)	8,390.87
Expenses:							
Cost of materials consumed		6,800.28	86.84	(135.97)	-	(485.84)	6,265.31
Purchases of Traded Goods		-	1,412.14	(1,023.32)	-	-	388.82
Changes in inventory of Traded Goods	A4	(226.60)	(0.63)	2.74	4.01	-	(220.48)
Employees benefits expense	A8	444.82	129.10	-	0.79	-	574.71
Finance costs	A2	95.58	27.87	-	17.97	-	141.42
Depreciation and amortisation expense	A6	75.69	3.38	-	17.78	-	96.85
Other expenses	A2, A3, A5	421.18	244.91	(21.22)	(19.35)	269.22	894.74
Total expenses		7,610.95	1,903.61	(1,177.77)	21.20	(216.62)	8,141.37
V. Profit / (Loss) before tax and exceptional items (III- IV)		254.58	14.34	(2.74)	(16.68)	-	249.50
VI. Exceptional Items		-	(11.06)	-	-	-	(11.06)
VII. Profit / (Loss) before tax (V+VI)		254.58	3.28	(2.74)	(16.68)	-	238.44
VIII. Tax expense							
Current tax		71.07	8.60	-	-	-	79.67
Deferred tax charge / (credit)	A7	(14.03)	(5.21)	-	3.60	-	(15.64)
Earlier year taxes		2.08	0.18	-	(0.40)	-	1.86
Total tax expenses		59.12	3.57	-	3.20	-	65.89
IX. Profit / (Loss) for the year (VII -VIII)		195.46	(0.29)	(2.74)	(19.88)	-	172.55
X. Other Comprehensive Income							
--- Items not to be reclassified to profit & Loss		-	0.04	-	0.79	-	0.83
---Tax on above	A7	-	(0.01)	-	(0.20)	-	(0.21)
Other Comprehensive Income for the year net of Tax		-	0.03	-	0.59	-	0.62
XI. Total Comprehensive Income for the year net of Tax (IX + X)		195.46	(0.26)	(2.74)	(19.29)	-	173.17
XII. Earnings per equity share: (Face Value of Rs. 10 each)							
(1) Basic		7.03	(0.01)	(0.10)	(0.72)	-	6.21
(2) Diluted		7.03	(0.01)	(0.10)	(0.72)	-	6.21

*Previous GAAP figures have been considered from standalone IGAAP financials of the Company.

(E) The effect of such restatement on Statement of Cash flows

Particulars	As at March 31, 2025 (Previous GAAP)*	Ind AS adjustments	As at March 31, 2025 Restated
I. Net Cash Flows from operating activities	(73.97)	141.32	67.35
II. Net Cash Flows from investing activities	(222.22)	112.82	(109.40)
III. Net Cash Flows from financing activities	417.98	(178.17)	239.81
IV. Net increase/(decrease) in cash and cash equivalents	121.79	75.97	197.76
V. Cash and Cash equivalents as at April 01, 2024	260.00	(112.38)	147.62
VI. Cash and Cash equivalents as at March 31, 2025	381.79	(36.41)	345.38

*Previous GAAP figures have been considered from standalone IGAAP financials of the Company.



VARDHMAN APPLIANCES LIMITED
(CIN: U27509DL2023PLC418176)

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

(F) Notes on first time adoption of Ind AS

I Exemptions availed on first time adoption of Ind AS

Ind AS - 101 allows first-time adopters certain exemptions and certain optional exemptions from the retrospective application of certain requirements under Ind AS. The Group has applied the following optional exemptions and mandatory exceptions :

1.1 Optional exemptions

(a) Deemed cost for property, plant and equipment and intangible asset

On transition to IND AS, the Company has elected to continue with the carrying value of all its property, plant and equipment and Intangible Assets recognized as at April 01, 2024 measured as per the previous GAAP and use the carrying value as the deemed cost of property, plant and equipment and Intangible Assets.

1.2 Mandatory Exceptions on first-time adoption of Ind AS

(a) Estimates

On assessment of the estimates made under the previous GAAP financial statements, the company has concluded that there is no necessity to revise the estimates under Ind AS, as there is no objective evidence of an error in those estimates. However, estimates that were required under Ind AS but not required under previous GAAP are made by the group for the relevant reporting dates reflecting conditions existing as at that date. Key estimates considered in preparation of financial statements that were not required under the previous GAAP are listed below: - Impairment of Financial Assets based on the expected Credit loss model.

(b) De-recognition of financial assets and liabilities

Ind AS 101 requires a first-time adopter to apply the de-recognition provisions of Ind AS 109 prospectively for transactions occurring on or after the date of transition to Ind AS. However, Ind AS 101 allows a first-time adopter to apply the de-recognition requirements in Ind AS 109 retrospectively from a date of entity's choice provided that the information needed to apply Ind AS 109 to financial assets and financial liabilities derecognized as a result of past transactions was obtained at the time of initially accounting for those transactions.

(c) Classification and measurement of financial assets

Ind AS 101 requires an entity to assess classification of financial assets on the basis of facts and circumstances existing as at the date of transition. Further, the standard permits measurement of financial assets accounted at amortized cost based on facts and circumstances existing at the date of transition if retrospective application is impracticable. Accordingly, the company has determined the classification of financial assets based on facts and circumstances that exist on the date of transition. Measurement of financial assets accounted at amortized cost has been done retrospectively except where the same is impracticable. There are no items of financial asset and liabilities which are required to be de recognised as per Ind AS 109.

(d) Remeasurement of post-employment benefit obligations

Under Ind AS, Remeasurement i.e. actuarial gains and losses and the return on plan assets, excluding amounts included in the net interest expense on the net defined benefit liability are recognized in other comprehensive income instead of profit and loss. Under the previous GAAP, this remeasurement was forming part of the profit and loss for the year.

(e) Other comprehensive income

Under Ind AS, all items of income and expense recognised in a period should be included in profit and loss for the period, unless a standard requires or permits otherwise. Items of income and expense that are not recognised in profit and loss but in other comprehensive income under "Statement of Profit and Loss (including other comprehensive income)" includes re-measurements of defined benefit plans and their corresponding income tax effects. The concept of other comprehensive income did not exist under previous GAAP.



VARDHMAN APPLIANCES LIMITED
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NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026

(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

II Explanatory notes for Ind AS adjustments

A1 Business Combination under Common Control

The Company has accounted for the business combination involving entities under common control in accordance with Appendix C of Ind AS 103 – Business Combinations. Under this method, the assets and liabilities of the transferor entities are recognised by the transferee entity at their existing carrying amounts as appearing in their respective financial statements immediately prior to the combination, without recognising any new goodwill or fair value adjustments. Accordingly, the difference between the consideration transferred and the carrying value of the net assets acquired has been recognised in equity as "Common Control Adjustment Deficit Account". The financial information has been restated as if the business combinations have occurred from the beginning of the earliest period presented, since the entities were under common control throughout the reporting periods presented. Consequently, the assets, liabilities, income and expenses of the transferred business have been included in the Restated Financial Information for all the periods presented.

A2 Lease accounting

Under the Indian GAAP, lease rentals related to operating lease were accounted as expense in the statement of profit and loss. Under Ind AS, lease liability and right of use ('ROU') is recorded at present value of future contractual rent payment on initial date of lease. Subsequently, finance cost is accrued on lease liability and lease payments are recorded by way of reduction in lease liability. ROU is depreciated over lease term on straight line method. Applied the short-term leases exemptions to leases with lease term that ends within 12 months at the date of initial application.

A3 Provision of expected credit loss on financial assets

In accordance with Ind AS 109 Financial Instruments, the company has recognized an Expected Credit Loss (ECL) provision on financial assets measured at amortized cost, including trade receivables, for the first time. The ECL provision has been determined using the simplified approach for trade receivables and the general approach for other financial assets. The adjustment related to the creation of this provision has been recognized in retained earnings as of the date of transition, as required under Ind AS 101 First-time Adoption of Indian Accounting Standards.

A4 Reversal of revenue and corresponding impact on inventory

Under the previous GAAP, revenue was recognised upon the transfer of rights and obligations to the customer. In accordance with Ind AS 115, revenue is recognised only when the related performance obligations are satisfied. Since certain performance obligations remained unsatisfied as at the reporting date, the revenue previously recognised has been reversed to align with the requirements of Ind AS 115.

A5 Provision for Warranty

Under the Indian GAAP, warranty expenses were recognized as incurred. Upon transition to Ind AS 37 – Provisions, Contingent Liabilities and Contingent Assets, the Company has recognized a provision for expected warranty obligations in respect of products sold up to the balance sheet date. The resulting adjustment has been recognized in retained earnings as at the date of transition in accordance with Ind AS 101 – First-time Adoption of Indian Accounting Standards.

A6 Depreciation adjustments

The Company reviewed and recomputed depreciation on certain items of property, plant and equipment due to minor computational errors in the depreciation calculations under the Previous GAAP. Accordingly, the depreciation and accumulated depreciation balances were recomputed, and the resultant adjustment has been recognised in the respective financial year.

A7 Deferred Tax Adjustments

Under Previous GAAP, deferred taxes were recognized for the tax effect of timing differences between accounting profit and taxable profit for the year using the income statement approach. Under Ind AS, deferred taxes are recognized using the balance sheet for future tax consequences of temporary differences between the carrying value of assets and liabilities and their respective tax bases. The above difference, together with the consequential tax impact of the other Ind AS transitional adjustments lead to temporary differences. Deferred tax adjustments are recognized in correlation to the underlying transaction either in retained earnings or through statement of profit and loss or other comprehensive income.

A8 Other comprehensive income

Under Ind AS, all items of income and expense recognised in a period should be included in profit and loss for the period, unless a standard requires or permits otherwise. Items of income and expense that are not recognised in profit and loss but in Other Comprehensive Income under "RESTATED STATEMENT OF PROFIT AND LOSS" includes re-measurements of defined benefit plans and their corresponding income tax effects. The concept of other comprehensive income did not exist under previous GAAP.

A9 Regrouping / reclassification

Appropriate adjustments have been made in the financial statement, wherever required, by a reclassification / regrouping of the corresponding items of income, expenses, assets, liabilities and cash flows in order to bring them in line with the Ind AS presentation requirements.



VARDHMAN APPLIANCES LIMITED (formerly VARDHMAN ELECTRICAL APPLIANCES)
(CIN: U27509DL2023PLC418176)

NOTES FORMING PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED ON MARCH 31, 2026
(All amounts in ₹ millions except number of shares and per share data, unless otherwise stated)

Note 46 Additional Information in pursuant to Schedule III of the Companies Act, 2013

Note 46.1 Details for the financial year ended on March 31, 2026

S.No	Name of Entity	Ownership Interest	Net Assets, i.e., Total Assets minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
			As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of Other Comprehensive Income	Amount	As % of Total Comprehensive Income	Amount
1	Parent	N.A	103.07%	1,032.45	92.41%	205.94	76.89%	4.06	92.05%	210.00
2	Subsidiary									
A1.	Lazer India Private Limited	100.00%	12.64%	126.65	11.28%	25.14	22.92%	1.21	11.55%	26.35
A2.	Non-controlling interest in subsidiary	-								
C	Adjustment arising out of Consolidation		(15.71%)	(157.40)	(3.69%)	(8.22)	0.19%	0.01	(3.60%)	(8.21)
	Total		100.00%	1,001.70	100.00%	222.86	100.00%	5.28	100.00%	228.14

Note 46.2 Details for the financial year ended March 31, 2025

S.No	Name of Entity	Ownership Interest	Net Assets, i.e., Total Assets minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
			As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of Other Comprehensive Income	Amount	As % of Total Comprehensive Income	Amount
A	Parent	N.A	106.32%	822.45	96.82%	167.06	95.16%	0.59	96.81%	167.65
B	Subsidiary									
B1.	Lazer India Private Limited	100.00%	12.97%	100.30	4.74%	8.18	4.84%	0.03	4.74%	8.21
B2.	Non-controlling interest in subsidiary	-								
C	Adjustment arising out of Consolidation		(19.29%)	(149.19)	(1.56%)	(2.69)	-	-	(1.55%)	(2.69)
	Total		100.00%	773.56	100.00%	172.55	100.00%	0.62	100.00%	173.17

As per our report of even date attached

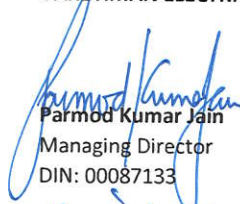
For **PAWAN SHUBHAM & CO.**
Chartered Accountants
Firm's Registration No: 011573C


CA Pawan Kumar Agarwal
Partner
Membership No. 092345



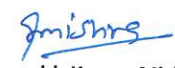
Place: New Delhi
Date: September 04, 2026

For and On behalf of the Board of Directors of
VARDHMAN APPLIANCES LIMITED (formerly VARDHMAN ELECTRICAL APPLIANCES)


Parmod Kumar Jain
Managing Director
DIN: 00087133


Praveen Jain
Chief Financial Officer
M.No. 507944


Piyush Jain
Joint Managing Director
DIN: 03437549


Saurabh Kumar Mishra
Company Secretary
M.No.A54487

